

Austria	Scandinavia	Iran	Russia	Pakistan	Portugal
Bulgaria	Denmark	Ireland	Russia	Philippines	Portugal
Cyprus	CE 12	Jordan	SD 12	Poland	Portugal
Denmark	CE 12	Korea	SD 12	Poland	Portugal
EGY	CE 12	Kuwait	SD 12	Poland	Portugal
Finland	CE 12	Malaysia	SD 12	Portugal	Portugal
France	CE 12	Singapore	SD 12	Portugal	Portugal
Germany	CE 12	Saudi Arabia	SD 12	Portugal	Portugal
Greece	CE 12	Singapore	SD 12	Portugal	Portugal
Hungary	CE 12	Saudi Arabia	SD 12	Portugal	Portugal
Iceland	CE 12	Singapore	SD 12	Portugal	Portugal
India	CE 12	Saudi Arabia	SD 12	Portugal	Portugal
Indonesia	CE 12	Singapore	SD 12	Portugal	Portugal
Iran	CE 12	Saudi Arabia	SD 12	Portugal	Portugal
Iraq	CE 12	Singapore	SD 12	Portugal	Portugal
Ireland	CE 12	Saudi Arabia	SD 12	Portugal	Portugal
Italy	CE 12	Singapore	SD 12	Portugal	Portugal
Japan	CE 12	Saudi Arabia	SD 12	Portugal	Portugal
Malta	CE 12	Singapore	SD 12	Portugal	Portugal
Malaysia	CE 12	Saudi Arabia	SD 12	Portugal	Portugal
Morocco	CE 12	Singapore	SD 12	Portugal	Portugal
Portugal	CE 12	Saudi Arabia	SD 12	Portugal	Portugal
Spain	CE 12	Singapore	SD 12	Portugal	Portugal
Sri Lanka	CE 12	Saudi Arabia	SD 12	Portugal	Portugal
Sudan	CE 12	Singapore	SD 12	Portugal	Portugal
Turkey	CE 12	Saudi Arabia	SD 12	Portugal	Portugal
UAE	CE 12	Singapore	SD 12	Portugal	Portugal
Uganda	CE 12	Saudi Arabia	SD 12	Portugal	Portugal
Yemen	CE 12	Singapore	SD 12	Portugal	Portugal

FT No. 31,394
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FINANCIAL TIMES

Monday March 4 1991

CONSERVATION

Scuppering the
EC fishing policy

Page 3

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World News

Yugoslavia pulls troops out following ethnic clashes

The Yugoslav state presidency ordered army troops in Croatian commando units to withdraw from the predominantly Serbian town of Pakrac in Croatia, following clashes between Yugoslavia's two biggest ethnic groups at the weekend. Page 14

Minister murdered
Ranjan Wijeratne, Sri Lanka's deputy defence minister and the most powerful member of President Ranasinghe Premadasa's cabinet, was assassinated on Saturday, two days after announcing an imminent air and land offensive against Tamil guerrillas. Page 4

Bangladeshi leader
Khaleda Zia, leader of the Bangladeshi Nationalist party (BNP), which emerged as the single largest party in a general election last week, is to be named as prime minister within a week. Page 14

Guerrillas quit war
The Popular Liberation Army (PLA), a Maoist guerrilla group which had fought in Colombia for over 20 years, is surrendering its arms to become a political party, with two representatives in the constitutional assembly. Page 4

Thai premier named
The Thai military appointed a well-known businessman and former diplomat, Anand Panyarachun, as prime minister, a week after it seized power. Page 4

Pakistani boycott
Pakistan's opposition alliance boycotted the lower house of parliament for the second time in a week, accusing members of terrorising its followers in the volatile province of Sind. Page 4

Dissident president
A former dissident, Mr Miguel Trovoada, has become president of the tiny West African state of São Tomé and Príncipe, completing its move from one-party rule to a multi-party democracy. Page 4

US jet crashes
A United Airlines Boeing 737 airliner with 20 passengers and five crew members on board crashed near Colorado Springs airport, with all on board believed killed.

Polish party formed
Conservative politicians from the Solidarity movement formed a Christian Democratic party, which they expect to emerge as Poland's biggest political force in parliamentary elections in May. Page 3

Soldiers flee Albania
A boatload of 35 armed soldiers fleeing political upheaval in Albania arrived in the southern Italian port of Otranto, hours behind another ship carrying 33 refugees.

China expels official
China's Communist party expelled Xu Jiatun, formerly Peking's top official in Hong Kong, accusing him of involvement with anti-communist groups.

Refugee ship sinks
A total of 162 Somalis refugees died when a ship carrying them to Kenya struck a reef off the coastal resort of Mafindi.

Swiss poll on age
The Swiss voted by 72.8 per cent to 27.2 per cent in a referendum to cut the minimum voting age at federal level from 20 to 18.

Charitable first
Albanian-born Nobel Peace Prize winner Mother Teresa arrived in Tirana to open the first religious charity in Albania since the late Communist dictator Enver Hoxha abolished religion in 1967.

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During his 3½ months as prime minister of India, Chandra Shekhar has won an unexpected reputation among diplomats, businessmen and politicians for his astuteness, his openness of mind, and his quick grasp of issues. Page 30

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THE GULF CEASEFIRE

Baker seeks dual regional approach on Israel

By Peter Riddell, US Editor, in Washington

THE US aims to encourage a two-track approach to Israel's position in the Middle East, seeking to find a way both for Arab states and Israel to make peace and for a dialogue to be begun with Palestinians.

Mr James Baker, US secretary of state, set these objectives ahead of the start on Wednesday of his mission to Arab coalition partners in the region, and the Soviet Union. Mr Baker will also be visiting Israel.

He sought to stress the positive role played by Syria during the Gulf crisis and said Jordan would not be left out of any post-war discussions, in spite of its sympathy for Iraq during the war.

Mr Baker attempted to lower

expectations, saying his intention was to consult and see if there was flexibility on both sides.

"We can't go in there and impose a solution and expect to have that work. The worst thing we could do is to arrive in the region and say this is an American plan for peace. It would be shot up like a Scud missile with a couple of Patriots."

It would be a "mistake for us to expect that in the afternoon we're going to have immediate peace and an immediate solution".

Instead, he said, the US could "contribute as a catalyst in encouraging peace in the Middle East, but only as effective as the desire of the

ISRAELI cabinet ministers failed to reach consensus yesterday on the government's peace policy, in advance of a visit by Mr James Baker, US secretary of state, next Sunday, July 14, to Jerusalem. Three ministers expressed opposition to the government's peace initiative of May 1989, which centred on elections in the occupied territories and direct negotiations with Arab states. They called on the government to formulate a new peace plan, taking into account developments since the Gulf crisis.

The others belong to more hawkish parties.

parties to the conflict to want a solution."

He noted that Syria had taken some action relating to terrorism following strong US representations.

"With respect to some of those groups that were targeting western and particularly

The majority of the 21-member cabinet, however, backs the 1989 peace initiative, which was put together when the two leading political parties, Likud and Labour, shared power. Only one of the dissenting ministers at yesterday's meeting, Mr Ariel Sharon, housing minister, is a member of Prime Minister Yitzhak Shamir's ruling Likud party, which assumed power a year ago.

The others belong to more hawkish parties.

US interest, Syria is serious when it says we are going to see what we can do about that because we are interested in improving our relationship with the west."

But the secretary of state noted that there remained differences between the US and

Syria over what constituted terrorism, with Syria taking the view that "pretty much anything goes in the occupied territories".

Mr Baker raised questions about the future role of Mr Yasir Arafat as leader of the Palestine Liberation Organisa-

tion, saying he was "seriously and substantially hurt as a result of jumping so quickly and embracing Saddam Hussein. Our Arab coalition partners tell us that, and they have some ideas about whether he may or may not have any future utility".

Similarly, Mr Brent Scowcroft, the president's national security adviser, said yesterday it was "very difficult" to regard the PLO leadership as a suitable negotiating partner in view of its "colossally bad decision and judgment".

Mr Baker also left open the possibility of renewed talks with King Hussein of Jordan despite the monarch's hostile attitude to the coalition.

The US, Mr Baker said, could

"forgive and forget". The US regarded the king as a "leader with tremendous domestic pressure on him. We understand his situation. We do not want to see him destabilised."

"We want to see him continue in power. It may very well be that, as we move forward here, Jordan and King Hussein himself personally may become a very important player."

Mr Baker said the US had done everyone in the region - notably Israel - a great favour by eliminating the biggest threat to its security.

He appealed to Israel to continue the policy of restraint it has followed in the conflict as the coalition and Iraq move towards peace.

UN to consider easing embargo

By Michael Littlejohns, UN Correspondent, in New York

THE UN Security Council was due to meet late last night to consider a resolution to remove restrictions on "supplies for medical purposes, foodstuffs, water, fuel and electricity" to Iraq, after earlier endorsing the allies' strict embargo for a ceasefire.

Last night's resolution was proposed jointly by Yemen, Cuba, Ecuador, India and Zimbabwe.

The ceasefire resolution, approved late on Saturday night, maintains the pressure on Iraq to implement all 12 previous UN resolutions adopted in the crisis.

The allies are determined to use their victory in battle to ensure compliance and are especially eager to see Iraq immediately release prison-ers-of-war and foreign nationals, including thousands of Kurds.

The resolution includes a call on Iraq to accept liability for losses, damage and injuries resulting from the occupation of Kuwait and to begin immediately to return all seized Kurdish property.

After the Soviet Union and China termed the provision bellicose and some other members called it crude, the US deleted a paragraph in its original text that would have explicitly empowered the allies to "resume offensive combat operations" in the event of Iraqi non-compliance.

Still, the council specifically maintained the validity of paragraph 2 of last year's Resolution 678, which authorised the allies "to use all necessary means", including force, to implement UN decisions.

However, Mr Yuli Voronov, the Soviet delegate, said everything should be done to avoid further military action. The Security Council should become deeply involved in the search for a Gulf settlement, he said.

The resolution made no mention of any peace-keeping or truce-monitoring role for the UN or any new mandate for Mr Javier Pérez de Cuellar, the secretary general, beyond that entrusted to him in earlier resolutions. Some members said this was a "deficiency" that should be amended.

Yemen's abstention surprised some observers because Mr Abdalla al-Abtah, its delegate, was an outspoken critic of the allies' resort to force. He explained that he saw "some positive aspects" in the new resolution, although it was cruel not to authorise the lifting of sanctions against Iraq, including the food embargo.

Sir David Hannay, the British delegate, who was reported to have wanted to include a demand that Iraq renounce terrorism and weapons of mass destruction, said the council's decision on Saturday marked the start of the third and perhaps most important and difficult phase of the crisis.

What the resolution aimed to do was establish a basic framework to create conditions for a definitive end to hostilities, he said. Much now would depend on Iraq.

GCC ministers debate security

ANY regional security system set up after the Gulf war must take account of international as well as Arab security interests, a Gulf minister told a meeting of the Gulf Co-operation Council yesterday, Reuter reports from Nicosia.

Qatari foreign minister Mubarak Ali al-Khatib said: "We should seek to lay down a practical formula based on solid foundations and on joint interests."

He was addressing a meeting of foreign ministers of the six members of the GCC - Saudi Arabia, Kuwait, Bahrain, the United Arab Emirates, Oman and Qatar.

The GCC ministers are due to meet the foreign ministers of Egypt and Syria in Damascus tomorrow.

NEWS IN BRIEF

General among 1,405 men taken prisoner

THE US Navy rounded up 1,405 Iraqi soldiers - including a brigadier-general - from the Kuwaiti island of Falluja yesterday, a US military spokesman said. Reuter reports from Riyadh.

The Kuwait flag was raised on the island after the operation in which the Iraqis were lifted off by helicopter. Brigadier-General Richard Neal said. He said the Iraqis had been told of the Gulf War ceasefire in leaflets and announcements by loud-hailer from helicopters.

The action took the number of Iraqi prisoners in allied hands to 63,400, about 600 of whom needed medical treatment. Two prisoners had died of malnutrition and dehydration, Brig-Gen Neal said.

He said isolated skirmishes were still being reported, involving Iraqi soldiers who did not know about the ceasefire.

Britons to start leaving soon

Mr John Major, British prime minister, has indicated that Britain may begin to withdraw some of its forces from Kuwait in three weeks', our Political Staff write.

In an interview published today by the Scotsman newspaper, Mr Major says he cannot give a firm pledge on the timing of their return but adds: "There is a huge amount of clearing up and other matters to do, but I would hope that we could start bringing them home in three weeks' time."

"I will try to bring those who were in the forefront of the fighting home first if there is an opportunity to do so," he adds.

Defence secretary Tom King visited British troops in Kuwait yesterday, congratulating them on the "extraordinary" allied victory and promising them they would be home soon, AP reports from Manama, Bahrain.

Estimate of oil spill reduced

About 2m barrels of crude spilled into the Gulf during the war, less than a fifth of the original estimate of feared pollution in the strategic waterway, Gulf oil industry sources said yesterday. The estimate, from Bahrain, is still eight times the amount of crude spilled in the Exxon Valdez disaster and has already polluted dozens of beaches on the Gulf coast.

France unfreezes assets

France's Finance Ministry said yesterday it was lifting a freeze on Kuwaiti assets introduced after Iraq invaded the emirate on August 2, but restrictions on Iraqi assets remain, Reuter reports from Paris. It said the measure would come into force today.

Congressional leaders insisting on tight oversight of funds obtained from abroad

Allied contributions may cover war cost

By Peter Riddell

Editor

By Our Moscow Correspondent

By Peter Riddell

THE US may cover most, if not all, the extra military costs of fighting the Gulf war out of contributions from allies, such as Kuwait, Saudi Arabia, other Arab states, Germany and Japan.

The administration has so far requested \$15bn (\$7.6bn) from Congress in taxpayer funds, in addition to \$33.5bn pledged in foreign contributions in cash and services.

Mr Richard Darman, the budget director, has said the quick end to the war might mean that foreign contributions would cover everything.

"It is not impossible that the total cost will come in at \$33.5bn." The administration would, he said, return to the

weekend.

"Up until the last moment, Saddam Hussein thought that international coalition forces would not begin combat operations. This was one more blunder committed by him."

Mr Primakov records that when he met Mr Saddam three weeks ago, the Iraqi president appeared to be under strain.

"He sat by a fire heart, took off his army greatcoat and, as usual, undid his pistol belt and put it on the ground. I suddenly realised that he was thinner. He had lost 15 or 20kg since our last meeting."

Mr Primakov writes that he attempted to convince Mr Saddam on the eve of the ground attack that his position was hopeless.

On behalf of Soviet President Mikhail Gorbachev, Mr Primakov urged the Iraqi leader to withdraw his forces from Kuwait unconditionally.

"It was then," writes the Soviet envoy, "that the first breakdown occurred."

Saddam Hussein began to ask questions: could he be sure that "soldiers retreating from Kuwait wouldn't be shot in the back" and that the attacks on Iraq would stop once his soldiers had left Kuwait? At the same time Saddam began to hint at the possibility of a regime in Kuwait." The ensuing Soviet peace efforts failed.

Mr Primakov's memoir is designed to show that Moscow was not to blame.

He recalls his words to Mr Tariq Aziz, Iraq's foreign minister, as they strolled through the gardens of the Soviet embassy in Baghdad between allied bombing raids. "I told Tariq Aziz that Iraq was making one mistake after another, that it was trying to retain something that could not be retained and that it would soon find itself in a dead end from which there was no exit."

Drawing on specially commissioned research by the Overseas Development Institute, Britain's leading development think-tank, it marks one of the first attempts to quantify the cost of the crisis to the developing world through higher oil bills, loss of

Treasury any funds that were not needed.

Mr Robert Reichauer, director of the Congressional Budget Office, estimated last week that "allied contributions may well offset the substantial majority of the added costs of the war".

He estimated that the entire operation would probably cost about \$45bn.

However, only \$14.5bn of the contributions have so far been received, of which \$10.5bn has come from the Gulf states and nearly \$3bn from Germany. Japan has disbursed only \$1.5bn of a promised \$10.7bn.

The administration's requests are unlikely until it is seen

whether the promised foreign contributions are fully paid over.

There is particular uncertainty about whether \$9bn pledged by Japan for the first three months of this year will all go to the US.

Mr Reichauer has raised questions about whether the Pentagon is overstating the costs of the war in, for example, its estimate of additional fuel bills (based on higher oil prices than at present) and of the amount of equipment to be replaced.

However, the US faces substantial post-war costs in view of the time needed to wind down the current deployment of 153,000 troops in the region. The administration has esti-

mated continuing costs of \$7bn plus \$5bn to return troops and equipment to bases in the US and Europe.

Congressional leaders have insisted on tight oversight over the use of funds obtained from abroad to ensure that the Pentagon does not use the war to obtain approval for money not needed.

Weapon manufacturers are also seeking to anticipate future cuts in defence spending by ensuring that orders are made now.

For instance, funds have been allocated to purchase 500 of the upgraded Patriot anti-missile systems, even though it is estimated that no more than 150 were used in the war.

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INTERNATIONAL NEWS

Sri Lankan minister killed in bomb attack

By Mervyn de Silva in Colombo

MR Ranjan Wijeratne, deputy defence minister and the most powerful member of President Premadasa's cabinet in Sri Lanka, was killed on Saturday when his bullet-proof car and three escort Jeeps were blown to pieces.

Explosives packed in a minibus, police said, were detonated by a sophisticated remote-control device. The bus was parked on a route the minister used to take each morning.

Five bodyguards, three policemen and 31 pedestrians died in the blast, and 80 others were injured.

"Even the IRA would have envied this cold-blooded professionalism," said a western diplomat. Others described it as a Beirut-style operation.

Mr Chandra Shekhar, Indian prime minister, was the first foreign leader to condemn the attack, calling it "senseless" and "dastardly". Pro-India Tamil groups branded the killing as "terrorist".

The Tamil Tigers (LTTE) separatist guerrilla movement in Sri Lanka's Tamil north has remained silent. Mr Wijeratne, more than any other Sri Lankan, was responsible for pressuring the authorities in New Delhi to crack down on terrorists in Tamil Nadu, the south Indian state nearest Sri Lanka and the main source and supply

The Tamil Nadu chief minister, Mr M. Karunanidhi, India's



A Sri Lankan policeman guards the wreckage after a weekend car bomb killed the deputy defence minister, Mr Ranjan Wijeratne

foremost Tamil nationalist, was the most powerful patron of the Tigers. His main challenger, the film actor Jayalalitha, is an ally of Mr Rajiv Gandhi, leader of the Congress-I party in India.

Responding to Mr Gandhi's views, and to Sri Lankan pressure, the Indian government recently dissolved the Tamil

Nadu state assembly. This was followed by a crackdown on LTTE operations in India, and on the smuggling of arms from there to northern Sri Lanka.

As defence minister, Mr Wijeratne had openly disagreed with Mr Premadasa's policy of peace negotiations with the guerrillas.

This difference of policy has

been evident since January, when the Sri Lankan army, having been mounting a relentless drive against the LTTE in the north-east.

With active support from rival Tamil groups, Mr Wijeratne was able to push the LTTE from large parts of the east.

While his use of the air force

bit urban centres in the north has been strongly criticised by western aid donors and human rights groups, Mr Wijeratne's campaign has hurt the Tigers.

They have been held responsible by Tamil citizens' groups for having forced thousands of innocent Tamil families to find shelter in refugee camps.

A demobilisation of the EPL, however, allows the two strongest guerrilla armies in Colombia - the ELN and the FARC - to expand into its territory.

Na we haven't introduced a rule that you have to own your own private aircraft to become a Taylor Woodrow homeowner.

However if you do want one of our latest properties at Hampstead Heath you'll have to hop on a jet to Sarasota, Florida, U.S.A.

That's because we've chosen good old British names like Hampstead Heath, Windsor Park, Sandringham Place and Weybridge for some of our neighbourhoods over there.

Alcoa takes 60% of Venezuela debt swap aluminium project

By Joe Mann in Caracas

THE Venezuelan cabinet has approved a \$1.24bn (2640m) aluminium project - the first in a series of big aluminium schemes involving debt-equity swaps and now under consideration. Alcoa Aluminum of the US is to be the majority stockholder.

Debt swaps will represent \$372m of the total investment in the new smelting venture.

The project involves building a plant for producing primary aluminium in Venezuela's heavy industry centre at the eastern city of Ciudad Guayana. The plant will consist of two production lines, with total installed capacity of 300,000 metric tonnes a year. Most of the output will be exported.

Partners in the new venture agreed at the weekend

will be Alcoa, which will hold not less than 60 per cent of total shares; the Venezuelan government's CVG industrial group, and a private Venezuelan aluminium producer, Trovco Sural SA. The two entities are to hold a maximum of 15 per cent each.

Alcoa was reported as having been willing to take all the shares in the venture, which has been on the drawing board for several years. Talks on the final division of equity among the shareholders are continuing.

The cabinet was reported to have approved another debt-equity swap, to finance part of an expansion of the capacity of an existing aluminium plant, Alcoa. Its partners are Reynolds Aluminum of the US and the CVG.



Thai military appoints businessman as PM

By Peter Ungphakorn in Bangkok

THE Thai military has appointed a well-known businessman and former diplomat as prime minister a week after it seized power. This was seen as a bid to revive political and business confidence.

Mr Anand Panyarachun, 58, is president of the Federation of Thai Industries and executive chairman of Saha Union, one of the country's largest business groups. His appointment surprised some analysts who had thought his views too libertarian for the military.

He acknowledged yesterday that he disagreed with some provisions of the interim constitution under which he has been appointed, including the dominant powers the six-man junta has retained for itself.

Mr Anand, who attended Dulwich College in London before studying law at Trinity

College, Cambridge, left the diplomatic service in 1973. He had served as ambassador in Washington and Bonn, and was permanent secretary at the foreign ministry at the time of the 1976 coup.

Mr Anand is expected to announce a cabinet mainly of technocrats, but probably with some military men in charge of security ministries, within a few days.

He has been a forthright advocate of private enterprise and a critic of the more protectionist aspects of Thai policy.

The new premier said yesterday his government would emphasise free trade and competition, and investment in infrastructure. This is likely to mean continued privatisation.

He indicated that Thailand would try to improve ties with its neighbours in Indo-China.

Pakistan 'doing better' in fight against drugs

By Farhan Bokhari in Islamabad

ISLAMABAD has made progress in its efforts to enforce a ban on poppy cultivation in the areas under its control, says a report on narcotics production and trafficking in Pakistan, published by the US embassy at the weekend.

However, Pakistan's efforts against big traffickers and heroin-producing laboratories have not been vigorous or effective, especially in the semi-autonomous northern tribal areas, the report adds.

The annual report was released a day after President George Bush had certified to the US Congress that Pakistan had taken positive steps

towards curbing the flow of illegal drugs.

Among important positive steps, the report cites the establishment of a full federal ministry for narcotics control and seizure of large quantities of drugs during enforcement operations in 1990.

The report also quotes the Pakistani government's estimate that there are 1.2m heroin addicts among a total of 2m drug addicts in the country.

There are 20 drug treatment centres in Pakistan, but most have a reported cure rate of about 20 per cent with an unknown number of relapses, it adds.

New leader in São Tomé

A FORMER dissident, Mr Miguel Trovoada, was elected president of the tiny West African state of São Tomé and Príncipe yesterday, completing its move from one-party rule to multi-party democracy.

The withdrawal of the two other candidates last week made polling a formality.

The former prime minister, political prisoner and exile had looked a certain winner once President Manuel Pinto da Costa, who has ruled the twin-island republic since independence from Portugal in 1975, decided not to stand.

Mr Pinto da Costa announced this after his party had relinquished its monopoly of power and then was beaten in multi-party elections on January 20.

Mr Trovoada, a 54-year-old lawyer, was prime minister under him from 1975 to 1979, when he was dismissed and jailed for 21 months after a quarrel with the president. He was allowed to go into exile in Paris in 1981. He returned home last May.

EUROPEAN FINANCE & INVESTMENT NORDIC COUNTRIES

The FT proposes to publish this survey on 21st March 1991. It will be of particular interest to the 93% and 40% respectively of Chief Executives in the UK/Ireland and Europe, who are regular FT readers. If you want to reach this important audience, call Chris Schaeffer or Kirsty Saunders on 071 873 3428/4823 or fax 071 873 3079.

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20th March 1991

Directors buy out Circle K store chain

A TEAM of five directors at the Circle K convenience store chain in the UK is staging a management buy-out from the company's joint owners, Circle K Corporation, of the US, and News International, the media group run by Mr Rupert Murdoch, who is Sir John Thawill.

The 1,000-store chain, which is mainly based in southern England, has an annual turnover of about £150m. No financial details of the buy-out have yet been released.

Mr David Liddle, the managing director, accepted that it was a bold decision to seek a buy-out in the present economic climate, but he added: "Convenience stores are more recession-resistant than the high street in general. We do not experience the boom the high street enjoys but nor do we experience the bust."

Circle K owns 163 of its convenience stores and licenses or franchises the rest. The company runs stores at 15 petrol stations in the UK and has plans to expand in the field. US Circle K Corporation, the UK chain's joint owner, has been plagued by financial difficulties and has been operating under protection of Chapter 11 of the US Federal Bankruptcy code since last May.

Former Parrot chief executive acquitted

MR Frank Peters, former chief executive of Parrot, the failed floppy disk maker, was acquitted on Saturday, after a four-week trial, of two counts of wilful forgery.

The Chicago lawyer and businessman had pleaded not guilty at Cardiff Crown Court to forging extracts of the company's board meeting in order to induce Northern Trust Company, the British offshoot of an American bank, to guarantee a £2.5m European Coal and Steel Community loan to Parrot.

The judge had directed the jury to find Mr Peters not guilty of the first count after a handwriting expert last week pointed to significant differences between the signature on the document and Mr Peters' in signature.

The jury reached its verdict on Saturday after deliberating for more than eight hours and being sent to a hotel on Friday night.

Power sale hopes

THE £600m public offer of shares in National Power and PowerGen, the two electricity generators, which closes on Wednesday, had attracted 120,000 applications by the weekend.

Only about half the forms have been analysed but on that basis the average application was for 640 shares worth £1,120 on a fully-paid basis.

The total number of applications doubled in the 24 hours before the latest tally was taken on Saturday.

Nuclear power plans criticised

By David Thomas, Resources Editor

THE government should not build new nuclear power stations, says a critical report on nuclear energy published today by the Adam Smith Institute, a right-wing think-tank.

It marks a significant change of view for the institute, which until now has sided with most right-wing groups in firmly supporting nuclear power.

The institute says the existence of state-owned nuclear power companies will distort the developing UK electricity market. It is sceptical about the economic justification for more stations. "No matter how the environmental or safety arguments stack up, the institute now sees them as overwhelmed by the absurdity

Major thought to be ready to abandon poll tax

By Philip Stephens, Political Editor

A PLEDGE by Mr John Major that the government would offer local authorities a "sustainable" system of finance for the 1990s has reinforced expectations in Whitehall that the prime minister is set to abandon the poll tax. The present system, however, looks likely to remain for another two years.

He also foreshadowed a significant shake-up of the structure of local government, with a aim that provincial towns would be allowed to opt for independent "county" borough status. That would erode, although

not abolish, the present county tier of local government.

His comments to a conference of Conservative local-government activists came amid strong hints from ministers that the government's review had yet to agree on an alternative system of local taxation. The ministers also indicated that, whatever the outcome of the review, the poll tax charge would remain in place for another two years because of the time needed to push new legislation through parliament.

Leaks last month that Mr Michael

Heseltine, the Environment Secretary, was advocating a return to a modification of the rating system have complicated the government's task by angering a vocal group of right-wing Tory MPs.

Whitehall insiders insist, however, that a return to some form of property tax still appears feasible. An official with close links to the review said: "One thing is certain, the poll tax is not sustainable."

That view was reinforced when Mr Michael Portillo, the minister with special responsibility for the poll

tax, dropped from his speech previous statements that the government was determined to keep the principle that every adult should contribute to the cost of local services.

Speaking at the same conference as the prime minister, Mr Heseltine sought to reduce the pressure for an early announcement with repeated statements that he would not be "pushed" into decisions. He is committed to producing an outline of the review's conclusions in time for the campaign for the May 2 local elections, but remains uncertain about

the extent of agreement he can secure in the Cabinet by then.

Privately, ministers acknowledge that the options - ranging from a straight return to the rates to further changes to the poll tax - have all been examined exhaustively. The difficulty is each would create a new set of losers.

One minister said there were strong minorities in the Conservative party both for retaining a modified poll tax and for returning to the rates. That implied that Mr Major would have to exercise "political

leadership" to swing support behind the option he chose. Both the prime minister and Mr Kenneth Clarke, the education secretary, again rejected the wholesale transfer of education funding to central government.

The damaging impact of the poll tax on the government's electoral prospects is expected to be underlined again on Thursday by a dip in Tory support in the Ribble Valley by-election. The party expects its majority to fall from more than 19,000 at the last general election to between 5,000 and 10,000.

Scottish Tories are caught on the rebound

James Buxton says some Conservatives think community charge abolition is suicidal

THE prospect that the poll tax may be abolished, as appears increasingly likely, is causing alarm in some quarters in Scotland.

Most obviously affected is the Conservative party, whose Scottish Office ministerial team rode over intense opposition to introduce the community charge in 1989, a year earlier than England and Wales. The party would not only lose face if the poll tax were abolished but might have to tell its supporters that something akin to the hated rating system was on the way back.

Council officials, who have never enjoyed implementing the poll tax, are also worried. They fear an enormous increase in already high levels of non-payment as people realise that the community charge is to be abolished and that the incoming system may cost them less.

Non-payment may shortly take a new turn in Scotland as a new class of non-payers makes its debut. They are people, many of them Conservative voters, who are willing to pay the bulk of their poll tax but say they will refuse to pay the surcharge many councils are imposing to make up for non-collection.

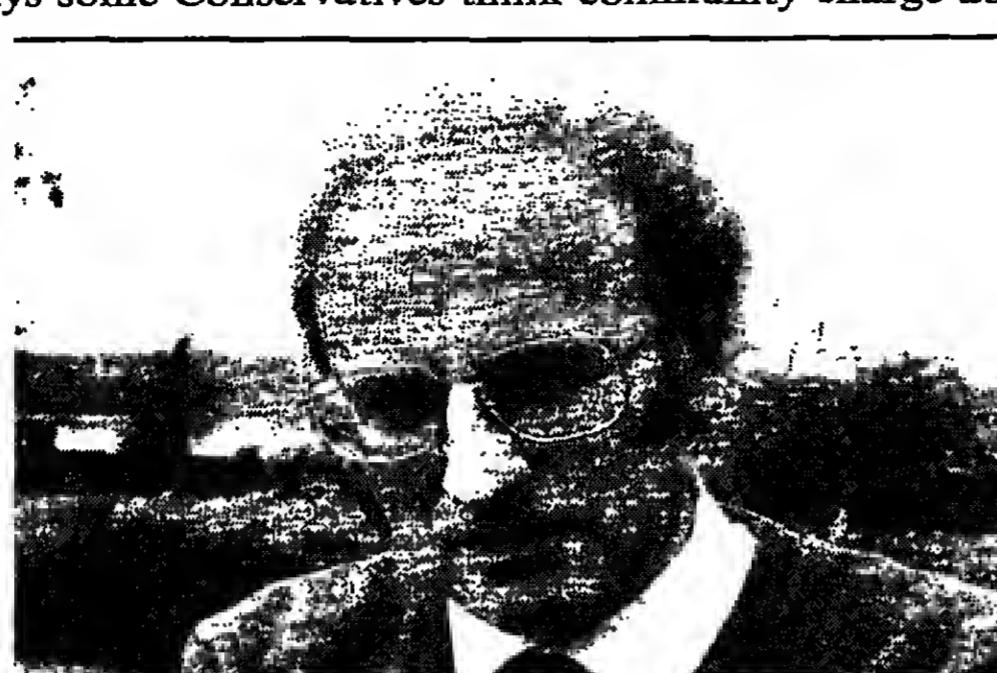
The latest trouble emerged as Scottish local authorities pushed up the average rate for 1991-92 by 29 per cent to £2.22.

In Glasgow, people will pay £2.55, a rise of £1.23. Edinburgh will again have the highest poll tax in Scotland, at £2.84, a jump of 33 per cent.

It is, ministers and some poll tax payers are asking, that councils have put up their charge by so much more than the rate of inflation, especially since the Scottish Office gave them a 10.4 per cent increase in their revenue support grant?

One reason is that many regional councils held down poll tax increases in the present financial year because of the regional elections last May - evidence, advocates of the community charge say, that the system does act as a brake on council spending. "You can only use your reserves to do that once," says Mr Albert Tait, of the Convention of Scottish Local Authorities (Cosla).

Another reason is the gearing mechanism of the system.



Douglas Mason (above) is a tortured man as he contemplates the possible ruin of the community charge, the blueprint of which he laid down in a 1984 pamphlet for the Adam Smith Institute.

Mr Mason is a rather nervous 49-year-old political researcher who lives in Glenrothes, Fife. He believes the community charge in Scotland is now "accepted more than it was a year ago, in a grumbling sort of way" and can see no reason to remove it. Mr Heseltine, he says, has created hopes for a solution to difficulties of local government finance that he cannot fulfil.

Mr Mason has two criticisms of the way the government implemented the poll tax. "First, they went for this crazy rolling register, which wants to know where people are living on every single day of the year; I proposed that people should register in one place each year."

Second, he says, "they have introduced this

incredibly complicated rebate system which they keep altering." He had suggested that instead of the 80 per cent rebate, all people entitled to social security or pensions should be given 100 per cent of the average poll tax level for the country and be expected to pay full poll tax bills.

That way, he says, much bureaucracy would have been avoided, poor people would be conscious of high-spending authorities and those authorities would not be able to argue that their high poll tax levels were of little consequence to the badly off, since the payers were liable for only 20 per cent of the charge.

Non-payment is not the difficulty; it is non-collection, he says. Councils with urban populations, such as Fife, have been almost as effective at collecting the tax as rural ones on the Borders that have achieved 97 per cent collection. "Fife just got on and collected it," he says.

The poll tax in Scotland meets only about 20 per cent of local authority revenue, with the rest coming from central government and business rates, now fixed by the government.

Because that 20 per cent is the only flexible part of their revenue, a 1 per cent rise in spending requires a 5 per cent increase in poll tax.

Even so, some councils, including the biggest, have made some cuts in their budgets for next year.

Much of the increase in poll tax is due to non-collection, especially in the central belt of the country. In Edinburgh, 88 out of the £145 increase in the

poll tax is due to non-collection.

Scottish councils are still short of 14 per cent of the payments for 1989-90, the first year of the charge, and estimate that 11 per cent will never be collected. Councils had budgeted on average for a 6 per cent non-payment level but are only now adjusting their poll tax rates, while also taking a more pessimistic view of how much of next year's tax will be collectable.

What angers those who have paid their poll tax is evidence that some regional councils have dragged their feet over poll tax collection. The

Accounts Commission, which monitors the performance of local government in Scotland, said recently that individual councillors who opposed the poll tax had "created the impression that certain councils may be less likely than others to use their full powers to enforce payment".

At every stage of the recovery procedure, Scottish councils acted much more slowly than many of their English counterparts did a year later, and more slowly than they did when they were levying domestic rates. Only this year did the first Scottish council authorise sheriff officers to seize goods

to enforce payment.

Some Tories are warning that the party would inflict suicidal damage on itself in Scotland if it went back to the rates. Others are less sure. "I think a lot of us realise it's unfair, even though many of us benefit from it, and we should admit it," one Tory said.

for sale to cover poll tax debts.

The idea that poll tax payers should refuse to pay the surcharge that arises from non-payment by others is embarrassing the Conservatives. "I sympathise with the anger these people feel," said Mr Stewart Stevenson, prospective Tory candidate for Edinburgh South "but it's absolutely futile. It plays into the hands of opponents of the charge."

The embarrassment is nothing compared with that which the party would suffer if it had to abandon the poll tax altogether.

Mr Ian Lang, now the Scottish secretary, spent much of the past four years justifying the poll tax, which he implemented under Mr Malcolm Rifkind, now the transport secretary.

Mr Allan Stewart, local government minister and staunch advocate of the poll tax, said last week it would be "virtually impossible" to try and defend a straight return of rates. Such an assumption, the report says, had always been unrealistic.

The cost of uncollected poll tax and the cost of difficulties will be reflected in next year's council spending.

Mr David Runkett, opposition local government spokesman, said: "Ministers' fingerprints will be all over next year's poll tax bills."

"They will try to come up with alibis and excuses, but it is quite clear where the guilt lies ... When we look at the true picture we can see it is central government which determines local bills and forces cuts in services."

Government blamed for charge levels

By Richard Evans

BLAME for the level of next year's poll tax bills is placed on central government today in a report from the Local Government Information Unit.

The unit, which has the backing of trade unions and borough councils, says it has identified 10 reasons, all outside the control of local authorities, why bills are going up in 1992-93.

The report also argues that ministers had refused to take account of how councils used their reserves. In consequence, whereas last year many councils used reserves to keep the poll tax down, they would not necessarily be able to do the same again.

One key assumption made by the government was that council spending should rise by 18.8 per cent but the government's "share" of council spending had been increased by only 12.8 per cent. Community charge payers would have to pick up the difference - equivalent to more than £39 for every poll tax payer.

Mr David Runkett, opposition local government spokesman, said: "Ministers' fingerprints will be all over next year's poll tax bills."

The government had also assumed an inflation of 7 per cent in setting council spending targets, but inflation was running at 2 per cent points above that level. The point for teachers' pay had

been raised by Mr Michael Heseltine, the environment secretary, in a speech to the City of London and the City of London Corporation.

The twenty-four distinguished lecturers will consider such topics as the operations of the Bank of England and its relations with other central banks, the role of the clearing banks, merchant banks and the operation of the discount market. The syllabus will examine the changing role of the building societies, the organisation of the commodity markets, the International Stock Exchange and the structure of the UK insurance industry. The programme also looks at the new statutory systems of regulation and compliance. The course will comprise eight weekly afternoon sessions and will take place at the Museum of London.

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FTS

Insurers agree terms to speed asbestos claims

By Richard Lapper

INSURERS in the London market have achieved a significant breakthrough in a dispute with European reinsurers over US claims arising from asbestos-related diseases.

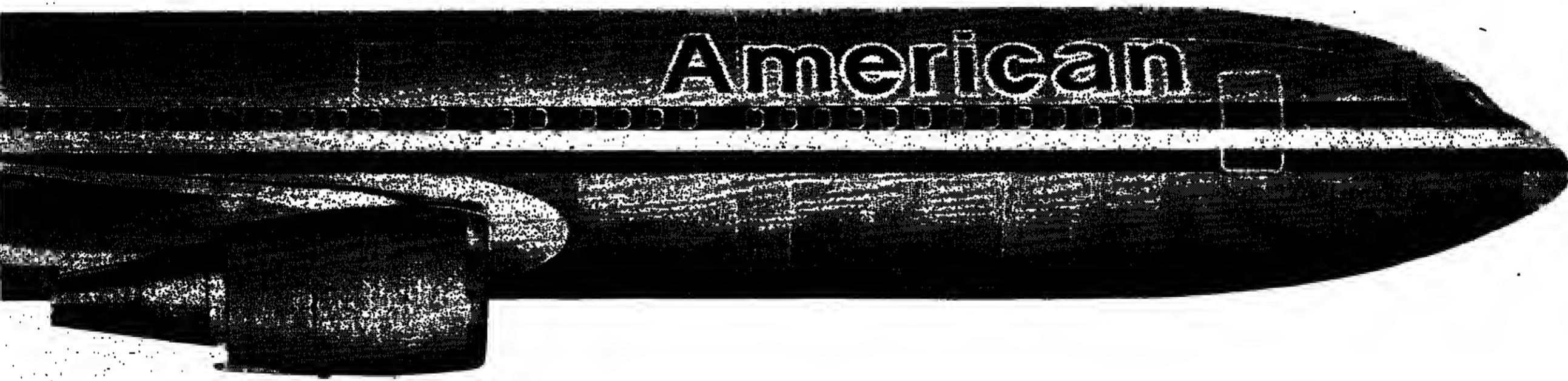
After discussions which have been going on since 1988, an agreement has been reached that centres on the extent and type of information that London market insurers will be asked to supply to reinsurers.

That should help speed up the payment of reinsurance claims, according to World Insurance Report, the Financial Times newsletter.

Over the past few years, London insurers have received claims worth many millions of dollars from awards to victims of asbestos and other asbestos-related diseases, but have mitigated losses by reinsuring some of their exposures. However, direct insurers have been

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Telecoms market may grow more competitive

By Hugo Dixon

A SHARP rise in British Telecom's line rental charges may be allowed by the government as part of a deal which would open the UK telecommunications market to much greater competition.

The increases would depend on BT producing other measures to protect poorer residential customers, who would be particularly disadvantaged by higher rental charges.

A deal might also involve the government capping BT's international prices, which are several times higher than costs. The company has criticised this proposal.

Such a deal would resolve the most contentious issue in the government's wide review of the telecommunications market and pave the way for an early announcement of the government's new policy.

It would also remove the remaining obstacle to the privatisation of the government's 49 per cent stake in BT, now worth £2bn.

The review was launched in November to examine whether BT and Mercury Communications, which control the market for fixed link services, should face more competition.

EMPLOYMENT

M and S delays training for graduates

By Michael Smith, Labour Correspondent

MARKS and Spencer has told two-thirds of the final year students promised jobs with the company next September, that it is delaying the start of their employment by a year because of the recession.

The retail group's decision suggests a widening in the job market for higher education students. M and S is one of the largest recruiters of graduates among UK companies and its courses are among the most prestigious.

Until recently large companies with strong commitments to training have attempted to avoid swinging cuts in graduate intake numbers in spite of the recession. Some, including British Telecom and British Petroleum have increased targets this year.

Marks and Spencer had already cut this year's intake

to 150 from the unusually high figures of 230 last year and 210 in 1989.

Its latest decision means that only about 50 will start work this year. The remaining 100, who were offered jobs shortly before Christmas, will have to wait until September 1992 before they begin work.

The postponement decision is bound to affect the company's recruitment needs among students presently in their penultimate year at college.

Other companies which expect to cut graduate intake numbers this year include Lloyds Bank, which is taking on only about 100 compared to last year's 150, the Post Office, IBM and Ford.

Decisions by other employers to follow suit would result in increased problems for prospective graduates whose ability to find suitable jobs this year has already been affected by a 5 per cent increase in applicants seeking work.

M and S, whose initiative is



M and S service: new recruits will suffer delay

disclosed in Personnel Today magazine, said yesterday that the postponement had been prompted by "difficult trading conditions".

The 150 it had originally planned to start this year was closer to the norm.

Staff retention rates were far higher than when graduate intake targets were set. Unless action had been taken, graduates would not have been able to move on quickly to more senior jobs.

The company said that the 100 or so final year students whose employment had been postponed, had been offered £500 ex-gratia payments in recognition of the inconvenience caused to them.

There was no doubt that they would be able to start work in September 1992.

M and S said its requirements for graduates in 1989 and 1990 had been exceptional, due to information technology expansion and overseas development needs.

The 150 it had originally planned to start this year was closer to the norm.

Citicorp reaches £1m settlement over swaps

By Stephen Fidler, Euromarkets Correspondent

A WALES COUNCIL has paid a US bank more than £1m in an out-of-court settlement to unwind financial transactions illegal this year by the House of Lords.

The move could pave the way for deals involving other local authorities that engaged in similar transactions, some of which have had dozens of writs issued against them by banks.

The settlement, between Ogwr Borough Council and Citicorp Investment Bank, came ahead of an expected court hearing this week and is the first to follow the Lords' ruling. This stated that local authorities were going beyond their powers when they entered into swap transactions, and the swap contracts were therefore not valid in law.

Swaps are exchanges of interest rate obligations, usually of long-dated for fixed-rate obligations.

The issue of local authority participation in the swap market came before the courts after some councils, particularly the London Borough of Hounslow and Fulham, made losses running into hundreds of millions of pounds on their swap transactions.

The settlement between Ogwr, one of the councils most heavily involved in the swap market, and Citicorp was wound

all swap agreements between them. Most were made in 1987.

The deal included full repayment of net principal payments on both open and matured contracts, and a partial payment of interest.

Other bank claims against Ogwr, which covers part of Mid Glamorgan, are likely to raise the council's total bill.

A complex web of legal claims are still outstanding. Some local authorities have outstanding claims against banks and as well as against other councils, some of which acted as brokers in swaps transactions.

Prospects that the courts will be flooded with litigation following the Lords' ruling have raised expectations among banks and councils that the government will intervene, possibly to validate the transactions retrospectively.

In a statement, Citicorp said its settlement with Ogwr was based "on the pragmatic and commercial reality of the law" following the Lords' judgement. However, this process is arbitrary in its effects and does not represent a satisfactory solution either for local authorities or banks."

It said it would continue to pursue vigorously settlement with other councils and has issued writs on a further eight local authorities.

Pay deals falling after four years, reports survey

By Michael Smith

FURTHER EVIDENCE of a fall in the average value of pay deals is provided today in an independent survey showing the first fall for four years in the median level of settlements.

Industrial Relations Services, a pay research organisation, says the median (middle) level of agreements in the three months to the end of January

was 9.5 per cent, against 9.8 per cent in the preceding quarter.

IRS's survey also found a decrease in the number of bargaining groups agreeing to deals higher than accepted last year. A quarter of groups are accepting deals lower in value than a year ago, it says.

The IRS survey, based on research

into 1,000 pay deals annually, gives further support to claims by the Confederation of British Industry that pay rises are beginning to fall in value.

However, the fall found by IRS is considerably less marked than that recorded by the CBI, which last week said that the average level was down from 9 per cent at the end of last year

to 8.3 per cent in the first months of 1991.

In addition, Incomes Data Services - another pay research body - says in its latest bulletin that there is no evidence of a generalised downturn in settlement levels although it notes a growing diversity in settlements. Editorial comment, Page 12

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LEGAL NOTICES

DAVID KIRKSBURY (BRICKWOLD)
LIMITED (IN RECEIVERSHIP)

NOTICE IS HEREBY GIVEN, pursuant to section 11 of the Insolvency Act 1986, that a meeting of the unsecured creditors of the above named company will be held at Cork City, April 10th, Forth Street, Strand, Cork, Ireland, at 10.00 a.m. on Wednesday, 10th March 1991 for the purpose of having laid before it a copy of the report prepared by the Accountants appointed in accordance with the said Act. The meeting may, if it thinks fit, establish a committee to exercise the functions of a committee of creditors/committee of unsecured creditors.

A proxy form is sent herewith, creditors whose claims are wholly secured are not entitled to attend or be represented by the same. Other creditors are only entitled to vote if:

- (a) they have delivered to us at the address shown below, no later than 1200 hours on Tuesday, 12th March 1991, written details of the debt or debts to be voted on, together with a copy of the report prepared by the accountants appointed in accordance with the said Act; and the claim has been duly registered under the provisions of the relevant section of the Insolvency Act 1986; and
- (b) there has been lodged with me any proxy which the creditors intends to be used on his behalf.

Please note that the original proxy signed by or on behalf of the creditor must be lodged at the address mentioned above. Photocopies (including fax copies) are not acceptable.

Date of appointment of joint administrative receivers: 22 February 1991
Name of person appointing the joint administrative receivers: National Westminster Bank PLC

JOHN FREDERICK POWELL and DAVID JOHN CORNEY
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Office holders nos 249 and 1809 of Cork City
43 Temple Row, Birmingham B2 5JT

The FT proposes to publish this survey on

23rd April 1991.

It will be of particular interest to the 89% of the Institutional Investors in Europe who are regular FT readers. If you want to reach this important audience, call Henry Krzymuski on 071 873 3699 or fax 071 873 3079.

FT SURVEYS

EUROPEAN FINANCE & INVESTMENT PORTUGAL

MANAGEMENT

Corporate renewal

The trick is to make even the bad times good

Christopher Lorenz questions why ICI has waited for a crisis before taking steps to revitalise itself



Sir Denys Henderson: "People who are good at managing in expansionary phases aren't necessarily good in recession"

other words, Henderson is giving a touch on the ICI tiller. But on the organisational front he is providing a very sharp course correction.

At a time when most large companies around the world, from IBM to BP, are making considerable efforts to decentralise control over the strategies and (to some extent) the finances, ICI has felt forced to take a step in the opposite direction.

Though Sir Denys stresses that "we operate a very decentralised manage-

ment system," he adds in the same breath that his top executive team's "contacts and contracts with the chief executives of the businesses haven't been adequate".

For one thing, the business chief executives have not been aware enough of what the group was doing, in terms of such activities as research and development, and expansion in regions around the world. Nor have they had sufficient influence over such sensitive issues as corporate overheads in large

territories such as North America. More seriously still, Sir Denys says he and his eight-strong executive team (which has now been enlarged to nine) "haven't been in touch enough with them [the business heads] to know what was happening".

The executive team, which with eight non-executives constitutes the ICI board, was especially thrown last summer by the sudden slump in the performance of many of the group's businesses. This came hard on the heels of an episode the previous November, when business heads were allowed to continue working to profit and investment budgets which Sir Denys's instincts, and the opinions of several top colleagues, suggested were no longer correct.

"We did cut back but I wish we'd tightened further. The problems were much bigger than we thought," Henderson admits ruefully. To an organisation as proud of its financial control as ICI, the fact that every other company in Britain made the same mistake – or worse – is no excuse whatever.

In trying to explain the lapse, Sir Denys says the dilemma of how far he should have trusted the judgment of his business heads in late 1989 is underlined by the fact that from 1984 right through to 1988 they had all delivered on budget. But, as he admits, "people who are good at managing in expansionary phases aren't necessarily good in recession".

Rather than necessarily changing such managers, the thing to do is to "reorientate" them, he says. Hence the new emphasis, as a confidential company document puts it, on bolding the business, which involves much more accountable for delivering the contract for strategic objectives and profit and cash budgets".

Hence also the creation of an extra management control grouping, again in contrast to the rampant dismantling of committees at the likes of IBM and BP – in the form of a "performance and policy committee".

Meeting every three months, just before ICI's quarterly results are declared, this body of about 20 people will comprise the executive team, the business heads and a few other top managers. It will have a two-way function: monitoring individual business and territorial performance, and allowing business heads to contribute to the executive team's thinking and policy formation.

At the same time, ICI's practice of recent years of reducing the number of its businesses by combining several of them is being continued: from 14 a few years ago, last week's move cut their number (and that of their chief executives) from nine to seven. In the current corporate atmosphere, that should provide tighter accountability.

ICI is clearly bent of immediate necessity, on being a more demanding "parent" to its constituent businesses. But whether that will help them become more fleet-footed, and more capable of change without yet another crisis, is at best an even bet.

A strategy for Europe

Why it's horses for courses at Cadbury Schweppes

By Clay Harris

Cadbury Schweppes does not have a strategy for Europe. It has two one for confectionery and one for soft drinks.

As European companies prepare for the post-1992 unified market, the UK group amply illustrates the principle of horses for courses. Its contrasting approaches are determined by several factors: the nature of the products, the shape of the competition and the structure of each national market.

In soft drinks, at least, the company's strategy is beginning to pay dividends.

"Schweppes has been remarkably successful at building a European operation," says David Lang, food analyst with London stockbroker Henderson Crosthwaite.

The strategy is based primarily on creating sufficient volume to justify investment in high-speed packaging plants. "Bottling is all about generating more volume for your brands," says James Schadt, president of Cadbury Beverages.

To do this requires achieving sufficient scale in distribution, the rationale behind Cadbury's recent joint venture with Apollinaris Brunnen, the German mineral water company.

The company is also keeping its head down in the cola wars. Only in parts of Spain is there a Schweppes brand cola.

Coke dominates the European carbonated drinks market, with a share approaching 45 per cent and growing every year. Pepsi, by contrast, is only now recovering from a shake-up in its franchise arrangements in a number of countries in the 1980s.

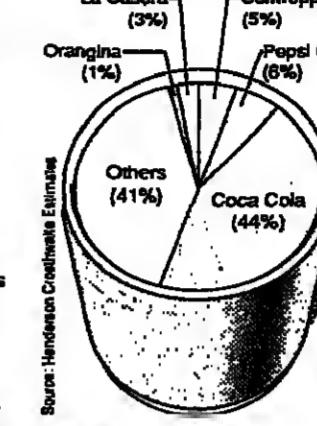
Although it competes with both to slate European thirsts, Schweppes emphasises a broader market for "refreshment beverages", including mineral water and fruit drinks.

In France alone, it has quadrupled its market share to 16 per cent in seven years through a steady accretion. Schweppes started with 4 per cent and no bottling plants.

It bought its bottler, and added another 1 per cent share when it bought Canada Dry and terminated a bottling agreement with BSN.

The acquisition of Crush in the US added Gini, a carbonated lemon drink with another 3 to 4 per cent of the French market. Finally, Cadbury acquired Perrier's soft-drink activities centred on Oasis, which has 8 per cent. After rationalisation, the company will have four

Western European soft drink brand shares 1990



Source: Henderson Crosthwaite Estimates

French bottling plants.

In Spain, the pattern was different. Progressively disentangling itself from Pepsi, Schweppes bought Citrus, a soft drinks and fruit juices manufacturer. It is now building a £20m canning plant at Logroño which will have sufficient capacity to supply all of Iberia and some of southern France.

It is combining two global brands, Schweppes and Canada Dry, with national names which will rarely cross borders, although Gini is being introduced this month in the UK. But some distinctions are more apparent than real. TriMaranjas in Spain and Oasis in France are identical orange drinks.

In confectionery, by contrast, national differences are more entrenched, as Suchard discovered when it brought its Swiss-style Milka to the UK. Cadbury's own

chocolate, which has a lower cocoa butter content than that of continental rivals, is also very much a minority taste outside the UK.

International brands like Mars Bar and Rowntree's KitKat are exceptions. Cadbury has yet to find its standard-bearer.

"It's very hard to change well-established tastes and preferences and unhouse national brands," comments Lang.

As a result, Cadbury's strategy in confectionery is still far more piecemeal. Since 1987, it has bought Poulain, a French specialist in moulded plain chocolate and powdered chocolate drinks, and Hueso, a Spanish maker of biscuits and sugar confectionery.

The acquisition of Bassett Foods in 1989 added Fazia, a Dutch sugar confectioner, and a distribution joint venture in Germany. But these companies are a boxed assortment rather than a continental network brimming with obvious synergy.

Cadbury, nevertheless, has begun to look across frontiers, according to Chris Milburn, corporate communications director. "Poulain is becoming the moulded chocolate production centre for Europe. It's now supplying chocolate into Spain."

The Imagine brand of liqueur chocolates made in Poulain's Blois factory was launched in Britain last Christmas, and Cadbury's Silk, a moulded chocolate filled with strawberries and some of southern France.

Nam Fricia supplies sugar confectionery throughout northern Europe, while Hueso has responsibility for southern Europe. Esperol, the Spanish company's medicated sweet, has been launched as Stop-Tou in France.

Cadbury may launch a pan-European confectionery brand someday but it is in no hurry, according to Milburn. "We're not going to put large sums of money into an uphill battle to force that through on an unnatural time-scale."

LEGAL COLUMN

What law firms think the well trained solicitor should know

By Robert Rice, Legal Correspondent

WHAT DO law firms want their trainee solicitors to know by the start of their training contract, or articles, as the period of apprenticeship used to be known?

You might think that the College of Law, and the polytechnics that teach the Law Society's final examination course ought to know what the answer already. In fairness, they probably do, but the question has become all the more important recently in the light of the proposed changes to the Part II examination system.

The Law Society's Final Examination is due to be held for the last time in the summer of 1993. A new Legal Practice Course will begin the following September. The precise details have yet to be decided but a number of general changes in emphasis are clear.

The course will be skills-based. Today's solicitors need to be equipped with the basic skills of research, drafting, interviewing, negotiation and advocacy to do the job.

The society will no longer set and administer the final examination. The course will have a variety of examination and assessment methods and success will no longer depend on a centrally set exam at the end.

The course will include options requiring a review of the list of compulsory subjects introduced in 1979. Greater flexibility will be needed, with compulsory subjects kept to a minimum and students able to opt for subjects related to general practice or commercial practice, depending on their chosen career path.

INTERNATIONAL STEEL

The FT proposes to publish this survey on March 27th 1991. It will be of particular interest to key decision makers in the engineering, car manufacturing, consumer durables, construction, civil engineering and shipbuilding industries who are regular FT readers. If you want to reach this important audience, call Anthony Hayes on 021 554 0922 or fax 021 455 0869.

FT SURVEYS

It is important for the College of Law and the polytechnics to know what law firms look for

The vast majority of firms, some 96 per cent, regard civil litigation – encompassing the law of evidence and county and High Court procedures – as a first priority.

Mr Hill said: "It is remarkable that, prior to 1979, solicitors received no formal training whatsoever in a subject which is now their most important area of practice."

However, it should perhaps be pointed out that the result may have been influenced by the timing of the survey. By summer last year, the legal profession was experiencing one of the biggest surges in litigation for 10 years as the early effects of the economic downturn began to show. Demand for litigation solicitors was at an all-time high.

The Centre for Interfirm Comparison, which conducts a performance assessment project among more than 200 law firms, reports record growth in

litigation right across England and Wales for the 1989-90 financial year.

In Wales and the west of England, for example, litigation grew on average by 30 per cent last year. In London, the small-to-medium-sized firms achieved an average growth of 30 per cent and the medium-to-large firms experienced an average 43 per cent growth in litigation.

It seems possible therefore that, had the survey been carried out at another time, the law firms' priorities might have been different.

A close second came business law (88 per cent of the firms thought it a first priority subject) and commercial conveyancing (83 per cent), with residential conveyancing coming far behind with 28 per cent.

Mr Hill says the decline in the importance of residential conveyancing cannot be entirely attributed to the present recession and the depressed housing market.

The trend began about 10 years ago with the opening up of the conveyancing market, increased price competition among solicitors and the end of the ban on solicitor advertising.

That caused many firms to diversify, so that residential conveyancing no longer forms such a large part of solicitors' income as formerly.

There is a continuing demand for training in family law (a reflection perhaps of Britain's increasing divorce rate) even among the larger commercial law firms. Among that group there is also a strong requirement for training in revenue law and European law.

Overall, it seems that the first priorities for law firms are for their trainees to be trained in civil litigation, business law, commercial conveyancing, wills and probate and criminal law.

The research makes clear to the college and the polytechnics which optional subjects they will have to offer if they are to meet the requirements of the majority of law firms.

INVITATION FOR BIDS (IFB)

Date of issuance : 14.3.1991
Loan No : 2602 TU
Order No : ISBN : RH/14
Bid Submission Date : 25.4.1991

1. The TURKISH ELECTRICITY AUTHORITY (TEKE) has received a loan from the Power System Operation Assistance Project Fund of the World Bank (Loan No: 2602 TU) in various currencies towards the cost of Thermal Power Plants Rehabilitation Project and it is intended that part of the proceeds of this loan will be applied to eligible payments under the Contract(s) for which this Invitation for Bids is issued.

2. The TURKISH ELECTRICITY AUTHORITY (TEKE) now invites sealed Bids from eligible Bidders for furnishing of Drum level indicators for Seylimer, Soma 8 and Yatagan Power Plants.

3. Interested eligible Bidders may obtain further information from and inspect the Bidding Documents at the Office of:

TURKISH ELECTRICITY AUTHORITY

General Management
"Islem ve Balik Dairesi"
Baskanligi
Santah Islem ve Balik
Mudurlugu

Inonu Bulvar No: 27 Kat: 14
Bahcelievler - Son Durak
Ankara - TURKEY

Phone: (30) 4 2229687

Telex: 42245 tek tr

Fax: 90-4-2136570

4. A complete set of Bidding Documents may be purchased by any interested eligible Bidder on the submission of a written application to the TURKISH ELECTRICITY AUTHORITY

General Management

Muhasebe Dairesi

Baskanligi

Inonu Bulvar No: 27 Kat: 1

Bahcelievler - Son Durak

Ankara - TURKEY

and upon payment of a non-refundable fee of 110 US\$ or 350,000 TL at the following address:

TURKISH ELECTRICITY AUTHORITY

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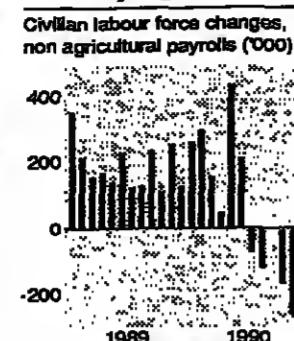
Ankara - TURKEY

THE WEEK AHEAD

ECONOMICS

Market ripples from Gulf peace

US Employment



Civilian labour force changes, non agricultural payrolls (000)

FRIDAY'S unemployment data in the US are likely to be the focus of a week in which the financial markets will try to absorb the implications of peace in the Gulf.

The predicted upsurge in business and consumer confidence will not yet be showing through in official statistics, as output and employment are still at recession levels in the UK and the US. The US February unemployment rate is expected to be 6.3 per cent.

However, the costs of reconstructing the Gulf are bound to lift these economies above their currently depressed levels and begin to have significant effects on the international capital markets.

Kuwait alone requires an estimated \$100bn for reconstruction, and a similar amount is likely to be needed for Iraq.

Such estimates are highly preliminary and susceptible to sharp revisions as detailed damage assessments are undertaken.

With Kuwaiti assets still frozen in the UK and the US, it is not yet clear how it will pay for the reconstruction. Kuwait

rate within the next two months.

It could yet, however, delay any easing until the "shunto" round of pay negotiations is out of the way.

Other notable events and statistics, with median market forecasts from IDEAS and MMS International, the financial research companies, in brackets:

Today: US official reserves for February (9.2bn), Japan, wholesale price index for Jan 10 days of February (down 0.1 per cent), Canada, leading indicators for January (down 0.3 per cent), US, new home sales for January (down 2.8 per cent).

Australia, current account for January (down Aus\$ 1.5bn), Japan, trade balance.

Tomorrow: UK, company liquidity survey for fourth quarter, France, money supply for January (0.2 per cent), Canada, foreign reserves for February (C\$0.3bn), US, factory goods and shipments orders for January (down 0.8 per cent), Japan, Bank of Japan issues quarterly report, Australia, fourth-quarter company profits.

Wednesday: UK, overseas travel and tourism for December.

Rachel Johnson

PARLIAMENTARY DIARY

■ TODAY
Commons: Motion on Removal of Prevention of Terrorism (Temporary Provisions) Act. Censure Contingency Bill and Overseas Superannuation Bill, remaining superannuation in EC documents relating to aid for the Soviet Union and Eastern Europe. Lorde Debate on EC report on the railways. Education (Amendments) Bill, second reading.

Select Committee: Public accounts - subject, foreign and Commonwealth accounts. Witnesses: FCO officials (Room 18, 4.30pm).

■ TOMORROW
Commons: New Roads and Streetworks Bill, second reading. Motion on sea fishing regulations. London Contingency Charges (Solemn Assent) Bill. Select Committee: Motion on Prevention of Terrorism (Temporary Provisions) Act. Representation of the People Bill, second reading. Question on social infrastructure in Wales. Select Committee: social security - subject, changes in maintenance. Witnesses: Tony Newton, Social Services

Secretary, and colleagues (Room 15, 10.30am). Committees on private opposed Bills: Heathrow Express Railway Bill (Room 5, 10.30am); London Underground Bill (Room 5, 10.30am).

■ WEDNESDAY
Commons: Northern Ireland Emergency Provisions Bill, remaining stages.

Lorde Debates on transport problems in the south-east and on international refugees. Committee on peace and security plans for Middle East.

Select Committee: Environment - subject, landfill waste. Witnesses: Department of Environment officials; Institute of Waste Management (Room 21, 10.30am).

Treasury and Civil Service - subject, international and domestic banking. Witnesses: Lord Alexander, National Westminster Bank chairman and colleagues (Room 17, 10.45am).

Agriculture - subject, animals in transit. Witnesses: John Gummer, Minister for Agriculture (Room 15, 10.45am).

Defence - subject, Trident programme. Witnesses: MoD

officials (Room 16, 10.50am). Energy - subject, clean coal technology. Witnesses: ABB Power, Babcock Energy, Lurgi (Room B, 10.30am).

Trade and Industry - subject, takeovers and mergers. Witnesses: Takeover Panel (Room 20, 11.00am).

Defence - subject, the Gulf crisis. Witnesses: Tom King, Defence Secretary (Grand Committee Room 230pm).

Committee on private opposed Bills: Heathrow Express Railway Bill (Room 5, 10.30am); London Underground Bill (Room 6, 10.30am).

■ THURSDAY
Commons: Debate on public enquiry into Piper Alpha disaster. Energy: Discretionary Allowance and Disability Working Allowance Bill, committee. Motions on Scottish power orders.

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■ FRIDAY
Lords: Private members motions.

oil Economic Development and Department of Health and Social Security (Room 16, 4.15pm).

Transport - subject, European air transport. Witnesses: British Midland, Air Europe, British Air Transport Association (Room 17, 4.15pm).

Treasury and Civil Service - subject, Chancellor's Department annual report. Witnesses: Treasury officials (Room 8, 4.30pm).

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Reimann's Lear

COLISEUM

English National Opera's season of twentieth-century's works includes two recent adaptations of Shakespearean tragedy. Stephen Oliver's *Timon of Athens* receives its world premiere on May 17th, and Arlith Reimann's *Lear* (1978), first staged at the Coliseum two years ago, was revived last Friday. This production by Eike Gramss remains as impressive as I remember it: the opera itself strikes me as even better than it seemed at the time.

Undaunted by the failure of Verdi's and Britten's attempts to set *King Lear* Reimann and his librettist Claus H. Henneberg have made the play into an effective music drama, although at a high cost to Shakespeare's verse. Edgar's "Men must endure their going hence, even as their coming hither" is flattened in Desmond Clayton's translation of Henneberg's libretto (already modelled on German translations of the original) into "Man must bear both birth and death with equal patience"; and the telescoping and simplification to which the drama has been subjected causes an initial flutter of alarm. Yet there is no need for Shakespeare's great

poetry in an operatic *Lear*: the music of music must try to substitute for the music of verse, just as the expressive possibilities of ensemble singing, in which different points of view are presented simultaneously, are there to make up the loss of dramatic sophistication and development.

Henneberg's libretto sets up a large ensemble at the end of the first scene, and allows for the playing of the second, third and fourth scenes of the second of the opera's two parts to be enacted simultaneously. Reimann's music secures the success of these stratagems, and everywhere penetrates the drama with its own peculiar violence and bleakness. Using a restricted range of modernist gestures — Varèse-like snarls and volleys of brass, relentlessly pounding drums, densely clustered string writing — but doing so with absolute musical consistency, Reimann's score has a lethal force. It may be one of the most sheerly disconcerting ever written: yet the vocal lines — fascinatingly diverse in character — are rarely obscured by musical commotion. There are thin passages in the gentler scenes of the second part when one feels

that Reimann's score has little to offer beyond brutalism; then one remembers the marvellous quiet lyricism of the interlude after the storm scene, a long arcing melody for flutes and throbbing lower strings.

However, it is the subtle brutality, the metallic pessimism of the music that give Reimann's vision of the play its special value. Under Paul Daniel's direction the Coliseum orchestra brought out the score's meticulous detail and limitless ferocity; and the production made painfully vivid the world of thuggery and sorrow that the music ever seems to postulate. Gloucester's blinding was appalling. The adjustable planked platforms of Eberhard Matthies's set once again made for a truly earth-shattering storm scene. Maria Moll as Regan, Richard Angas as Gloucester and Jeffrey Layton as Edmund were welcome newcomers to the cast. Phyllis Cahn and Ross Mannion repeated their distinguished roles as respectively Goneril and Cordelia. Christopher Robinson was again superb as Edgar, and Monte Jaffe towering in the title role.

Paul Driver



Monte Jaffe and Richard Angas in Lear.

Simpson at 70

WIGMORE HALL

The composer Robert Simpson turned 70 on Saturday, and the Coull Quartet offered the first of three programmes to mark the occasion. It is perhaps a deliberate gesture that apart from Simpson himself, no composer later than Dvorák is represented in the series. This time it was the latter's "American" Quartet, up 9th in F, that preceded Simpson's *Viola Quintet* and followed Haydn's 33 in G.

The Coull delivered their Haydn with grace, if not with the full measure of pizzicato that its last movements might seem to imply. The Largo was confidently warm. Their Dvorák had plenty of vernal charm and openness: good singing lines, clear and well-differentiated colours — no hint of the inflation which can spoil this appealingly unpretentious piece.

Though Simpson's programme-note for his 1987 Quintet billed it as a continuous thirty minutes long, it took the Coull thirty-seven, and their tempo sounded perfectly natural. They had Roger Bigley, formerly of the Lindsay Quartet, as their excellent second violin. It is a discursive work, but not at all diffuse, and wholly characteristic, switching on

realised in no more than three seconds that another Simpson quartet was in progress.

The Quintet pursues one of those self-conscious ground-plans that Simpson likes to cultivate. Here, it is a graded alternation between Andante and Vivace material (with common roots that become clearer as the piece progresses). Bursts of the quick music are insinuated into the slow, little by little, until after twenty minutes the Vivace takes over completely for a sustained, intense climax; then the process is reversed, and the Quintet reaches a broad close with the transformed Andante.

From the start there is a great deal of *fugato* writing, in which most of the counterpoint lies; there are also many unison and octave-unison passages, forcefully dramatic, which sometimes suggest a small string-band rather than a classical quintet — one rarely feels the instruments to be individual voices.

In its own terms, the long, relentless development sounds unimpeachably logical. Gauging its precise expressiveness-weight must, I think, be a matter for seasoned Simpsonians.

David Murray

Stuttgart Philharmonic Orchestra

BARBICAN HALL

It would seem that the Barbican is becoming the favoured venue for all but the most prestigious foreign orchestras, such as Berlin and Vienna.

The next two months will see visits by orchestras from Austria, Norway and the Soviet Union, while on Friday last there was an appearance by the Stuttgart Philharmonic Orchestra on its current British tour.

Among the newly-enlarged family of German orchestras, Stuttgart cannot claim to be one of the most prominent. However, on the evidence of this concert it is, at least, a very respectable ensemble. The

strings were adequate, if not on the level of Berlin or Dresden. The balance was good, with wind and brass well in the picture, to a degree they were not when the Leipzig Gewandhaus Orchestra visited this last year.

The programme ended with a sturdy account of the D Minor Symphony by Franck. The mix of Gallic lyricism and Germanic theory in this work would seem to suit the players well and Hauschild led a convincing performance that eschewed the many changes of gear favoured by some French conductors.

Richard Fairman

Lodoiska

LA SCALA, MILAN

The most recent dip into musical history at the time of the French Revolution will throw up the name of Cherubini's *Lodoiska*, first produced in Paris in 1791, a "rescue opera" coming half way in time and style between Gretry's *Richard Cœur de Lion* and *Fidelio*. In Cherubini's native Italy his operas have been better cultivated than in France, where he spent the greater part of his career and to whose musical life, as composer and teacher, he gave so much.

Now La Scala fittingly celeb-

trates the bicentenary of *Lodoiska* with a major production (sponsored by Gruppo Eni), the first in this theatre for 40 years. Riccardo Muti conducts, Luca Ronconi produces in sets by Margherita Palli and costumes by Vera Marzot.

The original French is used, with spoken dialogue. In Cherubini's "heroic comedy" the *Fidelio* situation is reversed: the prisoner is the Polish princess *Lodoiska* captive (not apparently for political reasons) of the wicked Baron Dourlinski. Her devoted admirer Count Floreski (tenor) and his comic squire Varbel

trick their way into the fortress to free her.

After various adventures they too are captured. The three of them are set free when Titzikan, chief of some Tartar invaders whom Floraeiki befriended on the way in, sets fire to the castle.

In the trio referred to Mar-

ella Devia's voice rang out

with splendid firmness. In the following acts her *Lodoiska* was less commanding. Bernard Lombardi's Floreski, vocally undersized, was eclipsed by his squire, the gifted harpist Alessandro Corbelli, the only member of the cast who did justice to the dialogue. Cherubini kept a firm hand on the comedy but he gave the opera's best role to buffo. The crypto-Pizarro Dourlinski's music is more varied than William Shimell's trenchant but two-dimensional portrait implied.

As his henchman Altamoras, Mario Luperi lived with his master in blackness of tone. There was a lively Titzikan from Thomas Moser.

Production and design may be taken together. The sets are based on experiments in perspective explored by architectural theorists from Alberti onwards.

Stuttgart Philharmonic Orchestra

WIGMORE HALL

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Richard Fairman

Shostakovich completed his 24 Preludes and Fugues for piano, op. 87, forty years ago last week and Miss Nikolaeva has been playing them ever since. Originally with the composer's guidance, in fact; for he tried them out on her as he wrote them, one by one, over four and a half months. With that advantage, and the further advantage of being anyway a superlative musician, she is a magnificent advocate for op. 87. She has just played it in two instalments, last Tuesday and Wednesday, to enraptured Wigmore audiences.

The second dozen of the Preludes and Fugues, which constituted Thursday's banquet, are on the whole gentler than the earlier ones — until the last two pairs, which are properly expansive by way of con-

cluding the whole set. The impression is however of great variety within Shostakovich's rich idiom, at least as rich as in his symphonies. Miss Nikolaeva established that wonderfully, not by wielding sharply different styles of pianism, but by addressing herself so closely to the music that the full character of every piece emerged with the utmost vividness.

If Miss Nikolaeva has that, she also has a quite remarkable piano technique. For all I know, there may be things in Liszt or in Stravinsky's *Petrushka* transcriptions that would tax her, and she doesn't boast, say, Michelangelo's perfectly engineered smoothness. But for making every line sing, in music which is often seriously complicated, her combination of subtlety and sturdy

precision of feeling made a glorious object-lesson.

She was a complete mistress of Shostakovich's quirkiest moods, too, which often get free rein in the Preludes, and could therefore administer the surprises and reversals that Shostakovich likes with such conviction, and not just studied loyalty.

Rather than tease readers by remarking on this and that particular coup, that they weren't there to hear, I'll point out that the great Nikolaeva performance is also available in an excellent Hyperion set of three CDs (CDA66441/3), and sounds no less rewarding at home. This recording goes immediately on to my short-list of music to follow with intense pleasure late at night — along with Firkusny's Janáček, the

Bartók violin Duos, some Kochčin, certain Bach cantatas...

In fact, until I grew lazy about digging out LPs, Roger Woodward's fine RCA recording of the Preludes and Fugues was on that list for a long time. If I were RCA, I would strike back by re-releasing it on CDs now: the comparison with Shostakovich would strike further sparks. For this is magisterially wrought music, easily strong enough to permit being turned through different facets by different performers: in some quarters, the idea of Shostakovich turning "neo-classical" and vying with Bach's 48 Preludes and Fugues may be greeted with a snif, but that's a mistake.

David Murray

■ PRAGUE This week's events include La traviata at the Smetana Theatre (tonight), Dvorák's *Rusalka* (Thurs and Fri) and The Devil and Kate (Sat) conducted by Bohumil Gregor at the National Theatre, Vaclav Havel's play *The Garden Party* at the Nova Scena (Thurs and Sun), and a programme of Martinu, Ravel and Bernstein with the Prague Symphony Orchestra conducted by Libor Pesek at the Smetana Hall (tomorrow and Wed). Pre-booking at Smetana ticket agency, Wenceslas Square 28

■ VIENNA Staeatsoper 20.00 Pater Schaufuss stars in his own production of La Sylphide, also Wed. Tomorrow: *Borodin's Bride*, Thurs: Giuseppe Verdi's *La Traviata*, Fri: Smetana's *Die Fledermaus*, Sat: *Don Juan* and *Die Fledermaus* (both 21.30 Weds only). *Musicverein* 19.30 Hubert Soudan conducts Tonkünstler Orchestra in music by Ethenhoff, Beethoven, Ravel and Roussel. Wed: *Dirigenten* (19.30 Thurs 21.30 Fri) and *Concerts* (20.00 Thurs 21.30 Fri) with a review of the day's major business stories. *23.00-23.30 World Business Tonight*

0100-0130 Moneyline Superchannel 0700-0830 Financial Times Business Report

0800-0930 Moneyline 0800-0930 Moneyline

1230-1300 CNN Market Watch

1330-1400 World Business Day

2000-2030 World Business

21.30-22.30 World Business

22.30-23.00 World Business

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35.00-36.00 World Business

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38.00-39.00 World Business

39.00-40.00 World Business

Rethinking in Moscow

By H. S. Telesh
MOSCOW FACES some hard thinking in the aftermath of the Gulf war. It not only has to define the kind of relationship it wants with its old allies in the region, but also the broader relationship it wants with the west.

Over the years more than 50,000 Soviet military specialists made their careers out of training President Saddam Hussein's army, while the defence industry earned upward of \$2bn a year from arms sales. As the war progressed the pro-Iraq lobby in the Soviet military-industrial establishment made clear its growing displeasure at Soviet support for the US-led alliance, which was destroying the largely Soviet equipped and trained Iraqi army with its high-technology weapons.

The fact that such rumours were allowed to surface reflect the profound changes which have taken place in domestic Soviet politics since the Gulf crisis began last August.

Soviet support for UN resolutions was forthcoming while Mr Eduard Shevardnadze was still foreign minister. He was part of a Soviet government that included other convinced supporters of radical reforms at home and rapprochement with the west abroad. Since then, Mr Shevardnadze and other "liberals" have been dropped and plans for radical market-oriented reforms of the Soviet economy have been shelved. Production is falling against the background of deepening economic crisis and looming hyper-inflation.

Conservative reaction

Perestroika seems to have run its course. Since October President Mikhail Gorbachev has, instead, embarked on a new, more authoritarian form of government based on the pillars of the *ancien régime*. Those now making policy are mainly conservatives from the army, the security forces, the party and the military-industrial complex, which has intimate links with all three.

However much they may resent it, the conservatives have to face the fact that the Soviet Union is a diminished superpower, after the collapse of its hegemony over eastern Europe, the demise of the Warsaw Pact, domestic political

turmoil, economic decline and a lengthening list of other factors, of which the latest is the defeat of its former ally in the Middle East.

Marshall Dimitri Yazov, the defence minister, reacted to the failure of Iraq's Soviet-supplied air defences to counter the latest US technology, from Stealth bombers to smart bombs, by calling for a review of the Soviet Union's own defences. But it would be a tragedy if this led Moscow to conclude it had to pump scarce resources into this hopeless task of keeping up with western military technology, which bankrupted it in the first place.

Building on goodwill

It would be far more sensible to build on the goodwill earned over the past few years, which was reinforced by early support for the UN resolutions against Iraq. The Soviet Union should signal its intention to co-operate with the west over the broad spectrum of issues from Middle East security to arms control, economic co-operation and human rights.

This was the policy of reform at home and cooperation abroad which gained western support for Mr Gorbachev and perestroika in the first place. Such support is now more than ever. The west wants to help the Soviet Union help itself become a modern, prosperous and peaceful country as Mr John Major will measure. Mr Gorbachev is along the federalist road.

The most pressing need is to help Moscow transform a military economy into a normal market economy, producing largely civilian goods. The IMF, World Bank and other institutions showed their willingness to help only six months ago. But the assistance can only come through if Moscow concludes that nostalgia for an authoritarian, superpower past is not an option. It should honour both the spirit and the letter of the commitments entered into, including the Conventional Forces in Europe (CFE) treaty and the Charter of Europe which clearly forbids the violent suppression seen recently in the Baltic states. That is the only basis for potential economic recovery at home and an effective role in world affairs.

Still time to act on pay

AFTER 10 months of rising unemployment in the UK, the rate of wage inflation is starting to fall. But this necessary fall is being bought at an unnecessarily high cost in unemployment and lost competitiveness. By the time the alternative - a co-ordinated switch to forward-looking wage bargaining - has permeated the minds of UK policy-makers, it will probably be too late.

Sterling's entry into the European exchange rate system has changed the framework in which wage-bargaining must operate - something that is taking a regrettably long time to sink in. With devaluation presumably ruled out, maintaining UK industrial competitiveness requires that wages in the UK rise no faster than German wages.

Yet average wage settlements are still delivering increases of about 8.5 per cent, as the Confederation of British Industry claims. With underlying inflation likely to reach 5 per cent by the end of this year the prospective increase in real wages is 4 per cent, at a time of falling average productivity. Since companies are unable to increase prices at the same rate as their labour costs are rising, profits, investment and jobs are inevitably being cut.

Unemployment blot

High and rising unemployment, perhaps exceeding 2.5m by 1992, represents a failure of UK economic policy. It is individually rational for companies, in a competitive labour market, to negotiate unsustainable high wage settlements in order to retain and motivate key workers. It is collectively irrational for the country as a whole to sacrifice jobs and competitiveness because a co-ordinated break with the past is deemed politically infeasible.

There is still time for a co-ordinated shift to forward-looking wage contracts. Management and employees would then bargain over the real wage rise for the coming year. To this would be an expected inflation rate, so giving

the overall nominal wage settlement.

These contracts would clearly be in the interests of employers. They should also find favour with unions, who surely must represent the interests of all their current members, not just those who retain their jobs. Employees would legitimately fear that this year's inflation forecast might turn out too low. In this case the wage contract would allow for a lump-sum payment, at the end of the period, to preserve the agreed real wage rise. Once wage inflation stabilises at European levels this would no longer be necessary.

German model

The National Institute of Economic and Social Research has proposed a similar approach. It has constructed an average "European" inflation rate, around which pay could be negotiated. But the institute's inclusion of Italian inflation, along with that of France and Germany, is peculiar. The UK should aim to be the most competitive country in the European Community, which means trying to undercut German inflation rate.

Some take mistaken comfort from the recent rise in German wage claims. But Germany is at the peak of its economic cycle. For the UK, which is now in deep recession, to do only as well as Germany would be far from good enough.

A co-ordinated shift to forward-looking contracts does not mean a return to centralised pay norms, as the CBI fears. The CBI's role in the new system would be to exchange its tired general exhortations about pay for specific advice to members about pay setting mechanisms and to inflation projections. The approach is wholly consistent with local pay bargaining and flexibility of relative wages.

Without co-ordination, individual companies will not be able to escape the beggar-my-neighbour tradition of bargaining based on past inflation. It is now almost too late for the CBI to make the imaginative leap needed to embrace this role. If it does not, the economic costs in terms of record bankruptcies, rising unemployment and rapidly rising unit labour costs will be enormous.

Mr John Major has given us a working title for his general election manifesto. Now he must begin to add substance to the rhetoric of The Conservative Opportunity.

The prime minister has not been swept along in the post-war euphoria of his own party. An instinctively cautious man, he does not know when during the next 16 months he will decide to face the electorate. The comment of a close friend - "he will fight it when he thinks he can win" - encapsulates more political wisdom than any number of analyses from Westminster's Kremlinologists.

Mr Major, though, has decided that the coincidence of the allied victory in the Gulf war and falling mortgage rates means that he must be ready for a summer election if the opinion polls prove irresistible. For the politician who declares proudly that "I am not ideologically pure in any way", that means producing a manifesto which removes some of the veils which still shroud his philosophy.

He will have plenty of raw material. On his return from Moscow later this week, the departmental groups set up by Conservative Central Office will deliver sacks of manifesto recommendations to Downing Street.

The groups, embracing ministers, back-bench MPs and sympathisers from academia and the think-tanks, have ideas on everything from integration of the tax and social security system to reform of the divorce laws.

By the end of this month they will be evaluated, sifted and refined by Mr Clive Patten, the policy chairman, and Mrs Sarah Hogg, the head of the prime minister's policy unit. It will be Mr Major's selection, and his additions, which will define the brand of Conservatism that the government offers the electorate.

For those accustomed to the certainties of Thatcherism, Mr Major is still an enigma. His succession was guaranteed by the right of the Tory party. Now, the centre and left are claiming him as their natural leader, the heir to the One-Nation strand of Conservatism which Mrs Thatcher set out to extinguish.

The latter are the more confident. A

cautious tone on European integration and efforts to rebuild Anglo-German relations have convinced the Tory right that Mr Major will make compromises which take Britain further along the federalist road.

The prime minister has decided in his own mind that there is nothing to do with Mrs Thatcher's flagship - the poll tax - except to promise in the manifesto to sink it. The only question remaining is whether any of the most remains above the water.

His succession points also to a slowing in the frenetic pace if not the direction of change. As one minister puts it: "It's time for a bit more consensus" and "a bit less confrontation."

But those in Mr Major's inner circle insist that he has been misunderstood by both the right and left of the Tory party. It is a confusion reinforced by his stubbornly but politically astute determination to inhabit a world of greys, not black or white.

As was remarked in his first speech as prime minister: "For me, Conservatism is not a creed, it is essentially the common sense view of life from a tolerant perspective." The late Mr Ian Macleod - a founder of One-Nation Toryism - is his mentor but he remains true to Thatcherism.

During the Gulf war, Mr Major stuck firmly to Mrs Thatcher's brief; but he abandoned her hellish language. He has handed out small amounts of taxpayers' money to the haemophiliacs suffering from Aids and to the elderly during the cold snap; but the Treasury is as uncompromising as ever over larger sums.

Mr Patten has begun to provide a sharper political rhetoric for Mr Major's instincts. The party chairman is less shy about changing course - and keen that his prime minister should appreciate the extent of his

own authority to do the same.

But Mr Patten's speeches on the social market - on the need for a German-style balance between market solutions for the economy and public provision of social services - tell only part of the story: so do Mr Major's own soothing words about preserving the welfare state, putting state education

- by the creation of agencies and the

reverse. "People will spend their own money in their own interests better on their own behalf than the government can spend it for them," he commented recently.

Privatisation will be writ large in his manifesto. The coal industry, the railways and the Post Office (the counter and parcels services, if not the Royal Mail) are all candidates.

Mr Major wants to push ahead with the process of shrinking government - by the creation of agencies and the

actions and to force more contracting out of local authority services.

Those close to Mr Major insist that he will be more, not less, radical than his predecessor in the battle against inflation. The decision to take sterling into the exchange rate mechanism of the European Monetary System was as much about that commitment as about defusing the row within the Conservative party over Europe.

The social as well as the economic impact of inflation - in ravaging the savings of those on fixed incomes - is a constant theme of his speeches.

"She [Mrs Thatcher] said that inflation was the priority. Major means it," is the judgment of one side.

Nor does a commitment to improved public sector services imply a retreat from the emphasis on the rights of the consumer which has characterised the government's education and health reforms.

The manifesto will include a pledge to speed up the process under which schools can opt for grant-maintained status. Further education colleges may also be encouraged - or told - to break their links with local authorities. The *quid pro quo* for the enhanced status - and rewards - for teachers will be their acceptance of the much more flexible working and salary structure and a training system which emphasises practical experience as much as educational theory.

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Nor does a commitment to improved public sector services imply a retreat from the emphasis on the rights of the consumer which has characterised the government's education and health reforms.

The manifesto will include a pledge to speed up the process under which schools can opt for grant-maint

Few industrialists would relish the task facing Mr Neil Clarke when he makes his first public statement today as the new chairman of British Coal. A low-key accountant who abandoned the relative calm of the UK precision engineering industry to take the helm of Britain's nationalised coal corporation, Mr Clarke must convey two very different messages.

First, his audience at the Coal Industry Society will be eager for some sign of an end to the years of bloodletting in the industry. No other industry has matched British Coal's restructuring in the five years since the miners' strike. About 150,000 jobs have been shed and 102 pits closed, leaving 75,000 jobs and 68 mines. The result: a doubling of productivity and a likely operating profit this year of about £20m, the first for 13 years.

Second, Mr Clarke will need to convince his wider audience in government and among the industry's customers that he has the tenacity to tackle British Coal's manifold problems. Despite its recent progress, the industry is facing an agenda as daunting as any in its history:

- Plans by its two main customers, National Power and PowerGen, to slash purchases of British coal from 1993.
- Growing concern about the damage done to the environment by burning coal, which is seen as the main cause of acid rain and global warming.
- Government determination to privatisate British Coal, one of the last of the great nationalised corporations created after the Second World War, in the lifetime of the next parliament.

The industry is now mesmerised by one particular date: March 31 1993. That is when contracts will expire which cover delivery to National Power and PowerGen of about 80 per cent of British Coal's output at artificially inflated prices. After this, says Mr Malcolm Edwards, the corporation's commercial director, British Coal's future is "nothing but a big black veil".

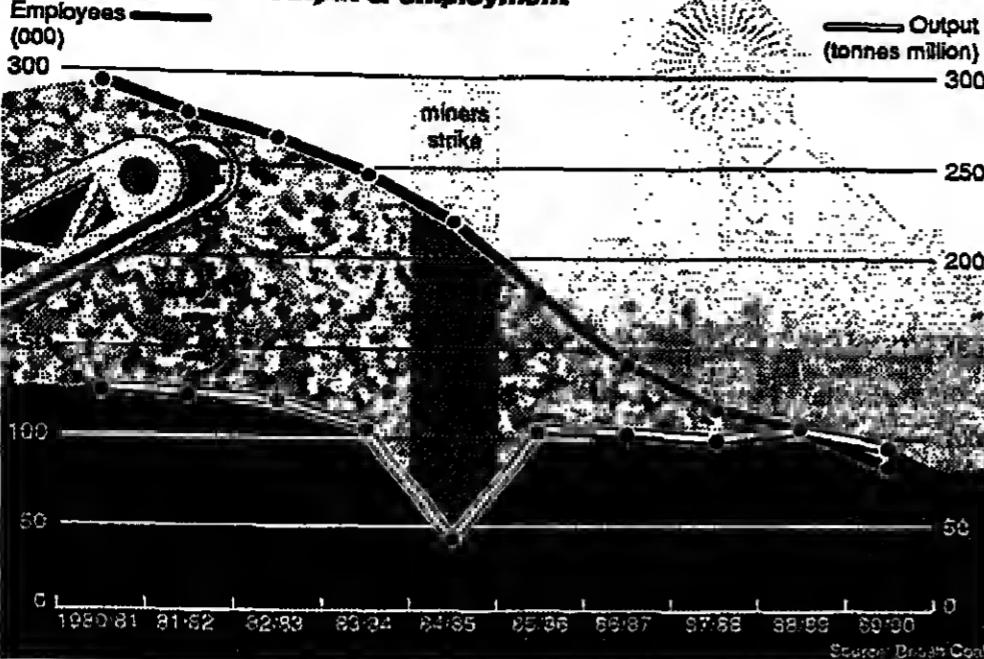
National Power and PowerGen have plans to invest in coal-importing facilities to step up sharply purchases of cheaper foreign coal currently running at about 3m tonnes a year each. "The cost of importing foreign coal into a Thame-side power station is roughly two-thirds the cost of buying British coal," says one of the generating companies.

British Coal claims that more coal imports would expose the generators to exchange rate fluctuations and would not guarantee them security of supply at a fixed price. But the generators remain confident in their abil-

British Coal and the 'big black veil'

Juliet Sychrava and David Thomas on questions over the nationalised industry's future

British Coal: total output & employment



ity to hedge their contracts or even to buy overseas coal mines. They brush aside fears that more imports would raise the price of the 175m tonnes of steam (electricity-generating) coal traded internationally: plenty of spare world coal capacity could be quickly brought on stream, National Power and PowerGen say.

Environmental pressures are also forcing the generators to cast a cold eye over British coal, which has a high content of sulphur, the main cause of acid rain, and is a leading emitter of carbon dioxide, the most important greenhouse gas. The electricity industry has responded by abandoning plans for new large coal-fired stations, opting instead for a new wave of gas-fired plant, which is less polluting.

British Coal finds some support for its belief that the switch to gas as a generating fuel will drive up gas prices. "Other European countries, especially in eastern Europe, are also making substantial investments [in gas generation]. In the mid-1990s there will be a sharp rise in the

demand for gas," says Dr Dieter Helm, an energy expert at New College, Oxford.

But it is by no means clear what any price rise would make gas uncompetitive. At present, according to Professor Colin Robinson of Surrey University, gas-based generation, at a cost of about 2.5p a unit (kilowatt hour), is significantly cheaper than electricity using British coal at 3.5p.

Gas price increases would also encourage more supply. Mr Jonathan Stern, a gas expert at the Royal Institute of International Affairs, says that given a price rise of about 25 per cent, it would be possible to have "unlimited gas" piped from such source as the Soviet Union.

Cost and environmental pressures might make National Power and PowerGen reluctant to buy much more than 35-40m tonnes of coal a year, little more than half their current take from British Coal, under short- or medium-term contracts beyond 1993. This could force British Coal to shut as many as half its remaining pits, some observers believe.

The government, which has a strong interest in the issue not only through its ownership of British Coal but also through its continuing 40 per cent stake in National Power and PowerGen, is keen to defuse fears that it will intervene in the coal contract negotiations. "I don't think the European Commission would be sympathetic to the suggestion that we were trying to protect the coal industry while forcing the electricity industry to pay more than a market price for its fuel," says the Department of Energy.

Yet final decisions on how British Coal will be privatised cannot be taken until the likely shape of the new coal contracts becomes clearer next year. Only then will ministers be able to resolve the two pivotal issues: whether British Coal will be sold intact or split up; and whether it will be floated on the stock exchange or sold to a trade buyer.

"All the options are open," says the Department of Energy. "You could sell off the (highly profitable) opencast division, or the opencast

together with some profitable deep mines. You could sell off Loddonet [Scotland's last remaining pit], a mine that has long-term contracts with a local power station - or offer it as a management buy-out."

In the medium term, two developments might bring some relief to the hard-pressed British coal industry. One is the corporation's development programme for clean-coal technology, designed to overcome environmental objections to new coal-fired stations.

British Coal has developed technology which works by recapturing waste heat, boosting efficiency to a level competitive with gas. It also removes 90 per cent of the sulphur from the coal, and cuts carbon dioxide emissions by at least 20 per cent.

But British Coal says it needs government funding to make the technology commercially viable. Compared with its still open-handed attitude to nuclear power research and development, the government has so far been less than generous to new coal technologies.

Yet only a change in the government's attitude to the security of energy supplies would preserve the British coal industry in something like its present size and shape. It's the subject of persistent criticism by the opposition. "With the turmoil in the Gulf," Mr Frank Dobson, Labour's energy spokesman, said, "UK coal is no longer entitled to ask 'where from'. Oil and gas from the Gulf? Coal from the Soviet Union? Coal from Colombia? Scarcey a roll-call of stable secure sources of supply."

A government which continues to pour money into nuclear power and is concerned about the impact of more gas imports from Norway, as this administration is, cannot be described simply as a proponent of a free energy market. Ministers remain highly sensitive to the coal industry's political importance in marginal seats.

Yet this government has shown little sign of wishing to protect British Coal further from the rigours of the market: commitments not to intervene in commercial decisions made during the privatisation of electricity would make it more difficult for a Conservative government, if re-elected, to erect such barriers.

A Labour government would share few such inhibitions. Mr Dobson has repeatedly stressed Labour's opposition to more coal imports and to the use of gas for electricity generation. Not for the first time in its history, the immediate prospect for Britain's coal industry turns as much on politics as on economics.

Post-war reconstruction

Saddam's Iraq: a squandered inheritance

By Ridha Mohammed

If there were no other reason for wanting to see the swift removal of President Saddam Hussein from power in Iraq, the desperate state of the country's economy would be a sufficient argument.

There is no inherent reason why Iraq should have such problems managing its economy. The country is well endowed with natural and human resources.

In addition to its 100bn barrels of oil reserves, the world's second highest after Saudi Arabia - it is fertile, with the largest amount of agricultural land per capita of any Arab country apart from Sudan and Somalia, and the Arab world's largest volume of water resources. It is endowed

with beautiful scenery in the north and is well-known for its ancient archaeological sites, both potential sources of income. It has an adult literacy rate of 90 per cent, and its educational enrolment rate at all levels is high by the standards of Arab and developing nations.

By rights, Iraq should now have become a relatively advanced developing country with a sound agricultural and industrial base. That it has not done so is largely attributable to its political repressive and economically-misguided nature of the Saddam regime.

Iraq is always described as a country with rich resources. Saddam Hussein and his clique apart, there is no fundamental reason why it should not become a free country with rich people. Ridha Mohammed is a pseudonym for an expatriate Iraqi economist working in Europe.

LETTERS

Businesses face huge rate bills

From Mr Richard Shepherd MP

Sir, Joe Rogaly (Politics Today, February 22) suggests that business would not want the non-domestic rate to be returned to local government as a result of the Heseltine review. This may or may not be so. What is certain, however, is that the combined efforts of moving to a common poundage at the same time as the first rating revaluation since 1973 has led to dire effects for many businesses.

According to figures recently provided to me by the Department of the Environment, 890,000 non-domestic ratepayers faced rate increases of 20 per cent or more in the first year of the government-set national non-domestic rate, with 720,000 facing similarly large rises in 1991/92. These figures compare with 70,000 facing rises of this size in 1988, the last year of local government control.

It is true that in the intervening period there have been changes in definition. However, the fact remains that hundreds of thousands of businesses face huge rate bills in exchange for no improvement in local services.

Mr Heseltine's review must also consider this deplorable imposition on business.

Richard Shepherd MP, House of Commons.

Reconciling pacifism with defence is the challenge

From Mr Patrick Robertson.

Sir, In his column (an Davidson on Europe, February 25) Mr Davidson states: "It has been fashionable to jeer that the Gulf War exposed the feeble disarray of the Europeans. These were always cheap fibs, stupid and ill-informed."

Thus Mr Davidson sneers at our stupefaction that France should have withheld a secret peace initiative from us. Belgium should have prevented the sale of ammunition to us, and Germany should have gone to the lengths of lying about her constitution in order to avoid sending forces to the Gulf, even at the risk of undermining Nato.

He calls those of us who have been critical of Europe's response to the Gulf "stupid", but he furnishes us with his own much more stupid notion that we want to live the "long-vanished dream of splendid iso-

Objectives of cable TV industry misunderstood

From Mr Richard Wollam.

Sir, In your editorial ("The Cabling of the UK," February 26) you suggest that the cable television industry is to be "mollycoddled" by the Department of Trade and Industry and Ofcom to the detriment of British Telecom in the forthcoming review of telecommunications policy.

Your comments suggest a misunderstanding of the objectives of the cable television industry and its historic relationship with BT.

Cable television franchisees already have the right to offer competitive telecoms services, and though these rights are still somewhat limited, a number of cable companies are already offering telecoms services with great success.

Until recently BT was a leading investor itself in the cable television industry and through its interests in five cable franchises enjoyed the ability to combine television and telecommunications services.

BT subsequently decided to withdraw from the cable industry. Its current inability to offer combined services is a result of its own decision to leave the cable television business, and not as a result of any regulatory discrimination.

Reconciling German pacifism with the need for proper European defence will not be an easy task.

Patrick Robertson, The Bridges Group, Suite 102, Whitehall Court, Westminster, SW1.

Self-sufficiency not essential in farming policy

From Mr Steve Parsons and Ms Alison Monk.

Sir, While we would agree with Mr W M Reid (Letters, "Farms: survival without subsidy," February 25) that there is no good reason for well-managed farms of over 200 acres not to adapt or survive without subsidy, we would take issue with him on his use and interpretation of statistics.

Public expenditure on agriculture in the UK has only recently returned to the levels operating in the mid-1980s.

Over much of this time reduced but self-sufficient indigenous food and feed still rose from less than 65 per cent to more than 75 per cent.

The figure Mr Reid quotes for self-sufficiency is for all food and feed, including some products that we could not sensibly produce at home, for example, pineapples.

Since Denmark and the UK entered the European Community at the same time, in 1973, they have both benefited from an identical system of price support.

We would suggest that other factors - for example, government commitment to agricultural education and the widespread and enthusiastic membership of co-operatives may have contributed to their "superior" level of production.

Classical trade theory would suggest that Denmark is a producer and exporter of a small range of agricultural products in which they enjoy comparative and not absolute advantage.

Community welfare is enhanced by such specialisation and trade.

One of the objectives of the Common Agricultural Policy (Cap) is security of supplies, but this does not mean that every country has to be self-sufficient in every product.

It is, after all, a common and not a national agricultural policy.

Steve Parsons and Alison Monk, senior lecturers in agricultural economics, department of business management, Harper Adams Agricultural College, Newport, Shropshire.

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FINANCIAL TIMES

Monday March 4 1991

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LATVIA AND ESTONIA REFERENDUMS

Baltic states vote on independence

By Leyla Boulton in Riga

VOTERS turned out in force yesterday in the Baltic republics of Latvia and Estonia for referendums to endorse parliamentary declarations of independence from the Soviet Union.

The ballots, in which 75 per cent of the electorate took part, are a crucial test of the strength of nationalist sentiment and will air the views of Russian speakers, who make up a significant share of the population of both republics.

Communist party propaganda has frightened many Russian speakers into believing that they will become second-class citizens in impoverished independent states.

Unlike Lithuania, which conducted a similar poll last month, Estonia and Latvia have opted for a step-by-step approach, declaring a transitional period for a full break with Moscow.

All three republics, however, are united in refusing to take part in a referendum throughout the Soviet Union on March 17 on whether the 15 Soviet republics wish to remain in the union. They say that to do so would be to backtrack on their independence declarations.

Mr Anatolijus Gorbunovs, president of the Latvian parliament, speaking as he arrived at his local polling station in the capital city of Riga, said: "There is no other way out but independence." The former Communist believes that only an independent Latvia can guarantee "peace and bread" for all its inhabitants, includ-



A Latvian child casts his mother's vote in Riga during independence referendums yesterday

ing non-Latinians who make up just under half the population.

Mr Arnold Rautel, the Estonian president, said the result would form a basis for further action by the republic's parlia-

ment. He said: "We need to know the feelings and the will of the people on this crucial issue."

Although President Mikhail Gorbachev has declared the

polls invalid, the republics see them as an additional argument for convincing Moscow and the world that they should be allowed to restore their independence which was snuffed out by Stalin in 1940.

Most western countries have not recognised the Baltic states' annexation, but they are loath to grant them diplomatic recognition without a settlement with Moscow.

Mr Erik Steeby from Denmark, one of 85 foreign observers monitoring the Latvian poll, said: "We believe that it would be in the best interests of the Soviet Union to let these people manage their own affairs."

Russian speakers appeared divided on the value of the polls. "We are afraid for our children," said one as she went to vote against independence in Riga's Russian-dominated October district. Other Russians, however, associated independence with a flourishing market economy and guarantees of democracy.

Mr Vladimir Moiseev, an engineer, said: "This is our homeland and we want it to be free. We're more afraid of reactionary policies from the centre than we are of the Latvians."

Mr Gorbunovs said he still hoped for a change of heart from Moscow. "I believe that President Gorbachev has done a lot to develop democracy in the Soviet Union and that being a skillful politician he will... solve the Baltic prob-

lem."

Major to press ahead with state sell-offs

By Philip Stephens, Political Editor, in London

MR JOHN MAJOR, the British prime minister, is preparing to put privatisation of the remaining nationalised industries and a renewed drive to extend "contracting out" of public services at the centre of his general election manifesto.

Mr Major has indicated that his commitment to preserve and strengthen the welfare state will not discourage the government from selling the coal industry, British Rail and the Post Office.

Ministers believe that substantial parts of British Rail could be sold during the lifetime of the next parliament, even if the loss-making commuter services in the south-east have to remain in public ownership for longer. Plans for the break-up of the coal industry before privatisation are said to be well advanced. There is also strong support among Conservative MPs for the sale

of the Post Office, although the privatisation might be confined initially to the parcels and counter services.

Close colleagues say that Mr Major is determined to push ahead with the transfer to the private sector of many services now provided directly by local authorities and by central government. That foreshadows an extension of compulsory competitive tendering by local authorities and further transfers of civil servants to the control of independent agencies.

The recent focus of public attention on Mr Major's commitment to improve the state health and education systems has tended to obscure his view that there is still considerable scope to "shrink" the public sector. He suggested at the weekend that local authorities should extend contracting out from services like refuse collection to "white-collar" tasks

such as conveyancing, planning and computing services.

Mr Chris Patten, the Conservative party chairman, sought meanwhile to dampen speculation about a June election. In an attempt to prevent the government from becoming "boxed in", he insisted at the weekend that it would keep open the option of staying on until mid-1992.

Senior ministers readily admit, however, that they have stepped up preparations for an early poll if Mr Major's current strong standing is confirmed in local elections due to take place on May 2.

In an interview with a Sunday newspaper, Mr Neil Kinnock, the Labour opposition leader, predicted that the government would call a June election because of a "misleading" that voters could be persuaded that the economy had been turned round.

Senior ministers and Tory MPs which were set up at the end of last year to provide the raw material for the manifesto will report later this week. Among the likely subjects for inclusion are acceleration of the switch to grant-maintained schools, incentives to encourage saving and measures to ease poverty traps.

Mr Patten hopes to have completed a draft of the manifesto by the end of this month.

By then he will also have chosen the advertising agency which will handle the Conservative campaign.

The Labour party's election

campaign committee is likely to decide at a meeting today to intensify its efforts to pin the blame for the current economic recession on Mr Major personally as well as on the government as a whole.

Shape of the Tory party to come, Page 12

Zia to be named Bangladesh prime minister

By David Housego in Dhaka

MRS Khaleda Zia, leader of the Bangladesh Nationalist Party (BNP) which emerged as the single largest party in the general election last week, is to be named as prime minister within a week.

This was confirmed in an interview with Mrs Zia after a meeting with Mr Shahabuddin Ahmed, acting president, which removed uncertainties over the transfer of power to an elected government.

Mrs Zia, who is the widow of the assassinated former ruler of Bangladesh, General Ziaur Rahman, said she would provide the president with her list of cabinet members this week.

It also emerged at the weekend that the conservative BNP had come to an understanding with the right-wing Jamaat-i-Islami party, ensuring the BNP a small absolute majority in the new parliament. The BNP will be able to choose all but two of the 30 MPs (all in seats reserved for women) who remain to be selected, and this

will give the party at least 168 seats in a house of 330.

Under the arrangements agreed with Mr Ahmed, a former chief justice, parliament will meet on April 5.

Mrs Zia said she favoured a presidential system of govern-

ment. If her party backs her on this, she would remain premier only until a presidential election is held - perhaps in May.

In an address on Friday, Mr Ahmed had raised doubts over whether a rapid transfer of power to the BNP was possible.

He then said no single party had an absolute majority.

Under the new arrangements, however, Mrs Zia and her colleagues will take responsibility for ministries under a government led by Mr Ahmed, who remains in office either until a presidential election is held or the constitution is amended to provide for a return to parliamentary government.

The constitution gives little power to a prime minister, who is meant to act only as presidential agent in parliament.

Mrs Zia and her colleagues

were anxious to be involved in the administration as soon as possible, mainly so that they could take part in preparation for the budget, due in June. It will be preceded by a key meeting with western donor countries. If Mrs Zia stands for the presidency, she is likely to seek to revise the constitution so as to strengthen the powers of parliament and the prime minister.

Both the arrears and the

busloads of Serbs arrived in towns near Pakrac and throughout Serbia yesterday for rallies protesting against Croatia's government, which the Serbian press calls "fascist and genocidal."

Memories of the 1941 civil war are fresh in Pakrac; one in every four of the town's population was said to have died in the fighting.

But the traditional rivalry between Roamia, Catholic Croats and Orthodox Serbs has reached boiling point in the town, fast becoming another symbol of the widespread deadlock over Yugoslavia's future structure and political shape.

Communist-run Serbia insists Yugoslavia remains a federation of six republics, while Croatia calls for the federation to be transformed into a loose organisation of independent states.

Nigerian debt agreement

Continued from Page 1
lately since last March, when Nigeria unilaterally reduced interest rates on the debt to 3 per cent.

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INSIDE

Iveco to cut 3,000 jobs amid downturn

Iveco, the trucks subsidiary of Italy's Fiat automotive and industrial group, is to cut 3,000 jobs. The cuts are part of a reorganisation which will include a £4,000m (\$5.48bn) three-year investment plan. Chief executive Giancarlo Boschetto said the move was a key part of Iveco's "total restructuring" to face the downturn in European truck demand. Haig Simonian reports. Page 17

BSkyB loan plans on track

British Sky Broadcasting, the satellite television venture, is proceeding with plans to raise a large project loan from international banks, despite delays in presenting a business plan. Frank Bartlow (left), chairman of BSSE Holdings which owns the 52 per cent of BSkyB dismissed suggestions that a rights issue would be needed to raise funds. Stephen Fidler reports. Page 16

Summer poll sparks gilt fears

Investors took profits in gilts last week, and longer-dated issues dropped a full point. The possibility of a summer election led to fears of an over-rapid revival of consumer spending. On the back of repeated cuts in base rates. Page 18

Mortgage investors tread warily

More than 40,000 houses were repossessed because of mortgage default in the UK last year, three times the 1988 level. Partly as a result, margins on mortgage-backed securities have risen and investors are treating the market with some caution. Page 19

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Economics Notebook**A dark side to the silver lining of base rate drop**

THE BRITISH economy continues to throw off conflicting signals on pay. Last week's Confederation of British Industry survey showed a drop in manufacturing pay settlements to an average of 8.3 per cent in the first quarter from 9 per cent the quarter before. This helped to persuade the Bank of England it was safe to cut base rates by half a percentage point for the second time in a month.

But elsewhere, evidence of a slowdown in wage inflation is less clear cut. Warburg Securities estimated a few days later that wage settlements announced last month would average 10.2 per cent, largely due to big increases in public sector and armed forces pay.

Income Data Services, in a report published today, says that two-thirds of the pay deals concluded so far this year have given increases of 9 per cent or more. IDS says there is a growing diversity in settlement levels - with some increases of about 5 to 7 per cent in recession-hit sectors such as road haulage and engineering. But it also notes that in cases where pay pauses have been agreed, both management and unions are stressing the temporary nature of their problems, suggesting that there are hopes of an early return to normal.

Normal in this case would mean levels of earnings inflation which are too high to be compatible with British membership of the exchange rate mechanism of the European Monetary System.

In the latest issue of the Oxford Review of Economic Policy, Mr Ken Mayhew, former economic director of the National Economic Development Office, points out how Britain's pay and inflation problem persists despite a

**FINANCIAL TIMES
COMPANIES & MARKETS**

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Tel. 0753 686884**Midland expected to cut dividend**

By David Lascelles in London

MIDLAND BANK is expected to announce a cut in its dividend tomorrow, the first time a UK clearing bank has taken such a step in the post-war period.

The final decision will be taken tomorrow morning by a standing committee of the bank's directors. But the bank's full board is believed to have already agreed to recommend the cut. The reduction will accompany news of Midland's 1990 results, which analysts expect to show a loss of up to £100m. This would be Midland's second consecutive large

loss. In 1989, it lost £261m. But while the earlier result was due to heavy provisions on Third World debt, the latest losses stem mainly from the mounting tide of bad debts on the recession-hit UK market.

The other clearing banks, reporting over the last 10 days, have already announced had debts totalling almost £2bn. Midland's dividend cut, fears of which drove its share price down to a record low last month, will highlight the severe predicament of the UK's third-largest clearing

bank. It will also put pressure on Sir Kit McMahon, the executive chairman - who arrived from the Bank of England five years ago - to turn Midland round.

Midland's performance has been much weaker than the other clearers for several reasons. Apart from being burdened by a heavier cost structure, it has a weaker cushion of reserves against loan losses, and its treasury book is still suffering from an ill-judged bet on interest rates in 1989.

There has been considerable

speculation that Midland will be forced into some kind of restructuring following the collapse at the end of last year of a merger with the Hongkong Bank. Speculation has focused on the possibility that it will try to sell parts of the group, including Midland Montagu, its investment banking arm which includes the Samuel Montagu merchant bank.

A spokesman said yesterday that the bank would not comment on rumours.

Although a dividend cut by a clearer would be a dramatic

event in UK banking history, it is far from unknown in other countries. Two large German banks, Dresdner and Commerz, cut their dividends in the 1980s, as did large banks in the Netherlands and the US. The most recent example was Citicorp, which announced a 44 per cent cut in the 1990 pay-out.

Midland's cut will also sharpen speculation that a similar fate awaits shareholders of Standard Chartered, which is expected to report a poor set of results in two weeks.

Top French commodity trader wins FF980m injection

By William Dawkins in Paris

SUCRES et Denrées, the leading French commodity trader, has raised FF980m (\$168m) in loans and fresh equity from a consortium of leading French banks to cover heavy losses and to develop its industrial activities. The loans are confined to a group subsidiary, Meridien Sucres, among the world's biggest traders in cocoa, coffee and rice, which is today due to announce the issue of FF450m of new capital. At the same time, the parent group, which also owns the world's largest sugar trader, has obtained a medium-term loan of FF600m from its main banks.

This puts an end to weeks of speculation over the group, well known for its large and risky commodity deals. These included purchases of 400,000 tonnes of cocoa from the Ivory Coast three years ago, which triggered a costly battle with rival traders Philip Brothers, and an agreement to buy 10 per cent of Iran's oil output in 1989. It is understood that without the fresh cash, the group would have had to close the trading businesses concerned, possibly unsettling their markets.

The group has made management changes, will embark on fewer big trades and will put more emphasis on less risky downstream activities. Chairman Serge Varsano, who was responsible for building Sucres et Denrées' dominance in the world sugar market, is to step back from trading and direct commercial strategy. Mr Varsano - son of the company's founder - and his family control the group.

Mr Jean-Jacques Alphonse, the manager in whose division the losses were made and one of the group's top traders, left by mutual agreement two weeks ago. It is believed that the unit also made losses on the price swings in the oil markets since the start of the Gulf crisis.

Meridien Sucres lost FF480m last year, bringing the Sucres et Denrées group's overall deficit to FF360m. In the previous year, Sucres et Denrées made a FF265m net profit on sales of FF53.9bn, up from FF70m on turnover of FF32.5bn in 1988.

Its two main industrial businesses are Vital Sogelandes, France's largest private meat processor and trader, with sales of FF41bn in 1989 and Barry, the world's largest processor of cocoa beans, with a turnover of FF3.4bn in the same year. It is thought that the banks would have been less keen to back the group without the earnings of its industrial diversifications.

Shareholders stand up and are heard

The 1991 proxy season in the US is breaking new ground, reports Martin Dickson

THE battle plans are laid and the allies are being whipped into line. Across America a flurry of last-minute negotiations is taking place in an effort to avert hostilities.

This has nothing to do with the Middle East, but rather the impending start of the "proxy season". This is when companies hold their annual meetings and shareholders can express dissatisfaction with management behaviour through voting contests, known as proxy fights.

Until a few years ago, US annual meetings were tame affairs, with institutional investors merely voting through management resolutions. But the late 1980s saw the emergence of a group of institutions - overwhelmingly large public pension funds - prepared to take on management in the name of better "corporate governance". In other words, making boards of directors more accountable to shareholders.

The movement is still gathering momentum, a fact underlined by the 1991 proxy season, which is breaking new ground on issues such as executive pay and the composition of American boards.

However, the most obvious dramatic proxy battles over the next couple of months will not be those driven by institutional initiatives but rather by rival companies or corporate raiders.

The much greater difficulty of launching a hostile takeover bid in the US - either because of legal or financial constraints - means that predators are turning increasingly to proxy fights as an alternative way of putting pressure on an incumbent board.

Thus, American Telephone and Telegraph, which is making a \$6bn bid for computer manufacturer NCR, is seeking to replace members of its board.

Meanwhile, Mr Harold Simmons, the Dallas-based investor who owns almost 20 per cent of Lockheed, is engaged in a proxy fight to get seats on its board.



ITT's Rand Araskog (left) and W.R. Grace's Peter Grace: giving outside directors a stronger voice

By contrast, the proxy initiatives taken by the institutions are not concerned with issues of immediate control at particular groups (partly because to do so could create severe legal problems). Instead, the institutions concentrate on the framework within which companies are run - particularly poorly-performing businesses.

Part of the original impetus behind the corporate governance movement was the use of "poison pills" and other defensive measures not approved by shareholders to ward off bids during the takeover boom of the 1980s. Many of this year's resolutions are designed to counter this trend.

For example, there are proxies demanding that companies redeem poison pills, or submit them to a shareholder vote; that companies repeal classified boards - where directors' terms of office are staggered, so a rival slate cannot take control in a single year.

A new twist is that several

companies - Caterpillar, the construction equipment manufacturer, Dunc & Bradstreet, the financial information group, and the US pharmaceuticals company, Pfizer - also face demands that they put to a shareholders vote the issuing of "blank cheque preferred stock". This is stock in which the company sets voting rights and dividend levels without reference to shareholders. It was often used in the 1980s as a protection against hostile bids.

But possibly of greater long-term significance is a raft of proposals concerning the composition of corporate boards and their sub-committees.

Institutional shareholders are increasingly concerned about rising levels of executive pay, particularly at companies which have produced poor returns for investors. However, they cannot tackle this issue in a proxy contest, for the Securities and Exchange Commission regards remuneration as an "ordinary business operation" which can

not be raised at annual meetings.

Nevertheless, the California Public Employees Retirement System (Calpers), the most active of the big public pension funds, has found a way of raising the subject in general terms: this year it proposed that independent directors form a majority on the boardroom compensation committees at two targeted companies - ITT and W.R. Grace; it proposed that the directors get independent, outside advice on remuneration levels.

Calpers said it chose ITT and W.R. Grace because they had among the worst ratios between executive pay and return to investors of all the fund's investments.

But the issue will not come to a fight because both companies have agreed to adopt the policy, allowing Calpers to withdraw its resolution.

Pay questions apart, the institutions are increasingly focusing on the composition of boards as the key to better corporate governance. And this involves ensur-

ing a good balance between executive and non-executive directors.

Many of the largest US companies now have a majority of independents. This practice is supported by the Business Roundtable, a policy group representing the leaders of corporate America. However, it has yet to filter down to many medium-sized businesses.

Calpers won a symbolic victory last month when General Motors agreed to adopt a by-law calling for a majority of CM directors to be independents, although, in fact, they already were.

The New York State Common Retirement Fund is also pressing this issue in proxy contests. It has resolutions before several meetings calling for the establishment of nominating committees, composed of independent directors, to recommend candidates for election to the board.

Another new Calpers initiative involves setting up committees of large shareholders at poorly-performing companies to give advice to managers. Sears, Roebuck, the ailing retailer, has just agreed to one, again allowing Calpers to withdraw its proxy proposal.

Mr Howard Sherman, vice-president of the influential proxy advisory group, Institutional Shareholder Services, said recently that the Calpers/Sears agreement was just one of numerous compromises worked out in recent months between investors and boards so that proxy proposals need not be put to the vote. Mr Sherman called this "one of the most positive developments in corporate governance".

As the proxy season will demonstrate, peace is not yet breaking out everywhere. But there seems an increasing awareness that since institutions now account for more than 40 per cent of US equities, and may command 50-60 per cent by 2000, both sides have powerful reasons to co-operate.

WHEN THE WORLD IS GETTING SMALLER, WHO'S ADVISING YOU AS THE DEALS GET BIGGER?

It seems that hardly a day goes by without our being reminded of the inter-dependence of world markets.

What happens in Tokyo one minute can alter the economic shape of the world in the next. What happens in London a few hours later can change it yet again.

Which all means that for your business interests to be protected you need the best advice you can get. Every minute of the day.

This is where we come in.

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capitals of the world, as well as local offices throughout the UK.

We competitively deliver spot and forward foreign exchange, and have recently extended our range of currency hedging products to include Average Rate Options.

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So if there's a run on the dollar in New York, followed by a crash in Tokyo, you can be sure that our managers will be on the spot making sure that your business isn't.

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BSkyB proceeds with loan plans

By Stephen Fidler, Euromarkets Correspondent

BRITISH SKY Broadcasting, the satellite television venture, is proceeding with plans to raise a large project loan from international banks. This is despite delays in presenting the banks with a business plan which have held up the raising of the money.

BSkyB, formed last November from a merger between Mr Rupert Murdoch's Sky Television and British Satellite Broadcasting (BSB), is in negotiations with Barclays Bank about arranging the credit. The loan, required to finance the venture until it breaks even in cash terms, is to replace a financing of more than £300m for BSB, arranged by Barclays, National Westminster Bank and Industrial Bank of Japan. It required renegotiation after it went into



Frank Barlow: does not expect problems

rights issue would be needed to raise funds at speculation.

The original financing car-

ried guarantees from BSkyB's main corporate shareholders, including Pearson, Reed International and Granada. The new financing is also likely to require guarantees. The resignation in November of Mr Ian Clubb, newly-appointed deputy managing director of BSkyB and BSkyB's finance director, has apparently contributed to the delays in presenting a business plan to the banks.

Project financing is a complex business and such credits are not often raised quickly. Bankers said prospects for the credit had not been helped by a deterioration over the last year in banks' appetite for corporate lending and by the heavy debts of some of its shareholders, including Mr Murdoch's News Corporation and the Granada Group.

MMI set for full listing

By Michiyo Nakamoto

MMI, the financial marketing company, is graduating to a full listing this week, just seven months after it joined the USM.

It is also making a one-five scrip issue of 1.7m new warrants that gives shareholders the right to subscribe for ordinary shares of 1p at 30p each between 1992 and 2000.

This will be the first commercial issue of warrants to have its time value protected in the event of a takeover bid being made below the subscription price.

Last month MMI reported pre-tax profits for 1990 up 5 per to £16.845 (£200,604). An emphasis on high margin business resulted in a fall in turnover to £1.45m (£2.31m).

GW Thornton, the precision forgings and hand tool manufacturer, is preparing to transfer from the USM to the main market.

Despite a fall in aerospace orders, profits were ahead of schedule as demand from the orthopaedic market remained firm. It said at its annual meeting yesterday,

Trencherwood £6m in red and omits final

By Clare Pearson

T R E N C H E R W O O D , USM-quoted housebuilder and commercial property developer, has fallen into a £6m loss, before tax and exceptional items, during the year to end-October 1990, and will not be paying a final dividend.

Also, exceptional provisions for the fall in property values would be substantially higher than the 54m taken at the previous year-end, but their exact level was still being assessed.

Mr Brian Eighteen, managing director, said the preliminary results announcement, usually made around this time of year, was being delayed until the results of an independent valuation were known.

He said the company had announced the loss because it was concerned at the way its share price had risen along with the stock market recently. On Friday it fell back 8p to 82p.

The 82p loss compares with a profit before exceptional of 1.5p.

Net revenue for the nine months was £1.19m against £1.98m for the previous 51 weeks.

The directors have declared a third interim dividend of 0.9p, making 2.7p so far. They expect a final payment of 1.5p.

37% decline at Alan Cooper

Alan Cooper Holdings, the office furniture maker, has seen its pre-tax profit fall by 37 per cent in 1990, although turnover declined only 3.5 per cent.

In the year to September 30 1990, Westwood made a pre-tax profit of £7.517. Net assets were £254.078 and gross assets £29.4m.

In its initial 18 month trading period to September 30 1990, Soothern incurred a pre-tax loss of £1.05m. Net liabilities were the same amount and gross assets stood at £27m.

Berisford has now virtually completed its withdrawal from the financial services sector.

The group sold its Berisford Leasing subsidiary for about £140m (including block discounted loans) in October and a third consumer finance company, BCF Eastern for £17m in January. Berisford Factors has also been sold - for around £4m - in the last three months.

It retains an interest in two small vehicle hire companies, Company Contract Hire and Euro Trailer Rentals, as well as a small Lloyd's insurance broker, Berisford Moccata, and a bank, Craneheath Securities.

Berisford sells two finance offshoots

By Richard Lapper

BERISFORD International, the food processing, commodities and property group, has sold its financial services subsidiaries, the Preston-based Berisford Consumer Finance (Westarm), in which it had an 85 per cent stake, and the wholly-owned Shoreham-based Berisford Consumer Finance (Southern).

The two companies offer hire purchase and leasing facilities to individuals, mainly for the purchase of cars. Purchaser is Forthright Finance, a subsidiary of Bank of Wales.

Consideration is nominal but Forthright will repay £12.2m in Berisford inter-company borrowings, so reducing Berisford's indebtedness to under £150m.

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PPI administrators again frustrated

By John Murray Brown in Istanbul

ADMINISTRATORS appointed to Polly Peck International, the UK-based fruit, electronics group, have again been frustrated in their attempt to see the books of the company's Cyprus subsidiary.

Yesterday, an injunction preventing Mr Richard Stone, Mr Michael Jordan, and Mr Christopher Morris from entering the premises of Sunwest Trading, a citrus exporting company, pending an appeal to the supreme court.

The Turkish and North Cyprus businesses which are owned by PPI through Voyager, an intermediate company in the Isle of Man, have been significant contributors to Polly Peck's reported profits.

The administrators have said they only want to obtain a complete picture of the group, and still hope to present a plan for restructuring PPI by May 25.

A separate injunction to be heard in Famagusta on Wednesday prevents the administrators from gaining access to the Unipac Industries, PPI's cardboard box manufacturer in Famagusta's free port which owns Sunwest.

Another court order, reviewed tomorrow

seeks to prevent the administrators removing Unipac's directors, Mr Fahr Tunali and Mr Mentes Arziz.

The rash of legal actions follows earlier moves by the administrators to remove Mr Tunali and Mr Arziz from the Voyager board in that way gaining access to the Cyprus companies.

Mr Arziz is the personal lawyer of Mr Asil Nadir, the PPI chairman, and was briefly arrested with Mr Nadir at Heathrow ten days before Christmas. He is now acting counsel for the plaintiff companies.

No date has been set for the supreme court hearing. But according to lawyers it now may be "6 or 8 weeks or even longer" for the injunction to be reviewed again.

The administrators earlier announced tentative plans to merge Sunwest and Mayna, the Turkish fruit business, before floated them on the Istanbul stock exchange.

In Istanbul last week, Mr Stone had talks with Vestel, PPI's electronic subsidiary which is widely considered the strongest of the PPI companies. Mr Tahsin Karan, its chairman, said he was assured Vestel would remain part of the core group.

CROSS-BORDER M&A DEALS

SICCODER/INVESTOR	TARGET	SECTOR	VALUE	COMMENT
Sankyo Seiko (Japan)	DAKS Simpson (UK)	Fashion retailing	£85m	Another post-Japanesee buy
Fuchs Group (Germany)	Century Oils Group (UK)	Oils	£235m	Fuchs' first hostile bid
Elf Aquitaine (France)	Norco (Norway)	Oil production	£180m	Needs Oslo government ok
International syndicate	Linter businesses (Australia)	Textiles	£90m	Merrill Lynch leads M&B
Molson (Canada)	DuBois Chemicals (US)	Chemicals	£120m	Strengthens Molson's Diversify Corp
Asko (Germany)/Klaus Jacobs (Switzerland)	Adia (Switzerland)	Business services	£277m	Revised Omni debt reduction sale
Stanley Works (US)/Fabryka Narzędzi Kuznia (Poland)	Stanley Tools Poland (joint venture)	Hand Tools	n/a	Stanley's East Europe debut
Ahold (Holland)	Topps Markets (US)	Food retailing	n/a	Further US expansion
Asesa Brown Boveri (Sweden/Switzerland)	Fuso Power & Heat (Japan)	Painting equipment	£11.6m	Friendly buy via local arm
Estonia Venture (Switzerland)	Merlin International Properties (UK)	Property development	£2.9m	Alternative to receivership

Source: FT Mergers & Acquisitions International

Global profit soars to £5m

The revamped Global Group made pre-tax profits of £5.01m on turnover of £57.62m for 1990, and is paying a dividend of 0.5p, the first for two years.

This is the first full-year results since the acquisition of EIC in 1989 and the group now has three divisions - shipping services, food processing and

property. Last year the group made a profit of £519,000 on turnover of £28.57m.

Mr Robert Evans, chief executive, said the results represented positive contributions from all operating divisions.

The balance sheet was strong, with net assets of £13m and net cash of more than £1m.

APPOINTMENTS

Chairman of Thornton

■ Mr Peter Walker, MP, will succeed Mr Richard Thornton when he retires in July as executive chairman of THORNTON & CO. Mr Peter Dew, managing director of Thornton Investment Management in London, has become group managing director. Mr Thornton has accepted the invitation of Dresdner Bank, the principal shareholder, to become president of Thornton & Co July 1.

■ Mr Henry Gold is to be technical director of THE INSTITUTE OF CHARTERED ACCOUNTANTS IN ENGLAND AND WALES. He is deputy group controller with Royal Dutch Shell in London, and will join the Institute in May. Mr Gold succeeds Mr Geoff Mitchell who joined Barclays Bank in January.

■ THE NORTH BRITISH DISTILLERY COMPANY has appointed Mr J. Brauner as chairman to succeed Mr J. A. Macphail who retires on March 22. Mr J. S. Good becomes a director from March 23.

■ Following Swire Pacific's investment in FRAZER INSURANCE BROKERS, Mr Michael Milne, an executive director of John Swire and Sons, has been appointed non-executive chairman of Fraser. Mr Garth Beaman becomes chief executive officer; and Mr Yao Kang, Mr Peter Johansen, Mr George Miller and Mr David Thomas join the board.

■ Mr Anthony Shakesby has been appointed financial director of REGINA HEALTH AND BEAUTY PRODUCTS. He was corporate planner at Pavilion Leisure.

■ Mr David Manning has been appointed director, UK equities, at LEGAL & GENERAL INVESTMENTS. He was director, pension fund investments, Hill Samuel Investment Management.

■ Mr Tim Smith, Conservative MP for Beaconsfield, has been appointed a director of GARTMORE VALUE INVESTMENTS.

■ Mr Tim Burrows, energy underwriter, Mr Nigel Edwards, international underwriter, non-marine, Mr

Justin Swan, aviation X/L underwriter, and Mr Colin Young, marine X/L underwriter, have been appointed directors of ENGLISH & AMERICAN UNDERWRITING AGENCY.

■ Mr Alan L. May has been named to head the operations of CIGNA WORLDWIDE, Inc, in the UK and Ireland. He was directing operations in Canada.

■ Mr Eric Sanderson, chief executive of the British Linen Bank, has been appointed a non-executive member of the BRITISH RAILWAYS board for three years.

■ HENDERSON UNIT TRUST MANAGEMENT has appointed Mr Alan Gadd as investment trusts director, and Mr Ian Chimes as marketing director.

■ THURGAR BARDEX has appointed Mr Geoffrey J. Eades as finance director, and Mr Martin H. Tarzan-Jones as commercial director.

■ GRANT THORNTON has appointed Ms Mariette Davis (pictured left) as an investigations partner in the special services unit, London. She is currently on secondment at the Treasury, where she advised on both strategic industry relocations. Mr Mark Aldridge (right) becomes business advisory partner in the Bristol office. He moves from the Cardiff office.

■ Mr Frank Burgess has been promoted to group deputy chairman of BARNETT DEVANNEY & CO. Mr Alan Davies has been appointed group managing director; and Mr Michael T. J. Horton, a director of First National Bank, has joined the board.

■ WHATMAN, Maidstone, has appointed Mr Christopher Nash as group treasurer. He was vice president finance for Whatman filter systems division.

■ Mr Ian Barry has been appointed finance director and director managing director of MAJESTIC WINE WAREHOUSES. He was finance director of Majestic from 1987-89, prior to the takeover by Wharlside Wine, when he joined Tie Back as operations director.

This advertisement is issued by Smith New Court Corporate Finance Limited, which is a member of The Securities Association, in compliance with the requirements of the International Stock Exchange of the United Kingdom and the Republic of Ireland Limited ("The Stock Exchange"). It does not constitute an offer or an invitation to the public to subscribe for or to purchase any securities.

Application has been made to the Council of The Stock Exchange for all of the Company's issued Ordinary Shares of £1 each to be admitted to the Official List. This document does not constitute an offer or invitation to any person to subscribe for or to purchase any securities in the Company. It is expected that the Company's issued Ordinary Shares will be admitted to the Official List and that dealings will commence on 7th March, 1991.

ETONBROOK PROPERTIES plc
(FORMERLY PALMERSTONE PROPERTY DEVELOPMENTS plc)
(Incorporated in England No. 186355)

Introduction to the Official List of the whole of the issued Ordinary share capital arranged by

Smith New Court Corporate Finance Limited

SHARE CAPITAL

The present issued and authorized share capital of Etonbrook Properties plc is as follows:

Authorised £ 13,600,000 Ordinary Shares of £1 each 3,830,616 3,830,616
1,400,000 1,400,000 6 per cent Cumulative 1,400,000 1,400,000
RedeemableConvertible
Preference Shares of £1 each

No new shares will be issued or marketed in connection with this application

The principal activities of the Company are property development, trading and investment.

Details are included in the Companies' Filing Service available from The Stock Exchange. Copies of the Listing Particulars dated 1st March, 1991 may be obtained during normal business hours on any weekday (excluding Saturday and public holidays) up to and including 6th March, 1991 from the Company Announcements Office, The Stock Exchange, 46-50 Finsbury Square, London EC2A 1DD (by collection only) and up to and including 15th March, 1991 from Smith New Court Corporate Finance Limited, 8 Baker Street, London W1M 1DA, 4th March, 1991.

Etonbrook Properties plc

Smith New Court House
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London EC1M 3NH

4th March, 1991

COMPANIES AND FINANCE

Intel fails in move to get protection for chip

By Louise Kehoe
in San Francisco

INTEL, the leading US maker of microprocessor chips used in personal computers, has lost a significant round in its long-running legal battle to prevent "cloning" of its products.

A San Francisco court ruled on Friday that Intel was not entitled to claim trade mark protection for "386", the numerical designation of one of its most popular products, a device that forms the "brain" of an estimated 10m IBM-compatible personal computers.

Intel had filed a suit against Advanced Micro Devices, charging trade mark infringement when the rival chip maker used the designation Am386 on its "clone" version of the microprocessor.

The name of the device is significant because it is used by several leading personal computer makers to label their products. If Intel had won its case against AMD, personal computers built using the AMD chip would have had to be renamed.

US District Judge William Ingram ruled, however, that 386 is a generic product designation and therefore cannot be trademarked.

Intel said it was disappointed, but not surprised by the ruling. "As a result of this decision, we will refer to the 386 microprocessor and Intel386 microprocessor in order to more clearly distinguish Intel products from imitators," said Mr Thomas D'Amato, Intel's vice-president, and general counsel.

For more than three years AMD and Intel have been in a dispute over AMD's claim that it is entitled to manufac-

ture the 386 under the terms of a 1981 technology-sharing agreement between the companies.

In a separate case, Intel has charged AMD with copying the "microcode" or internal software instructions from a related chip.

AMD claims that a 1976

agreement gives it the right to use the software.

Iveco unions agree to 3,000 job cuts

By Halg Simonton in Ulm

IVECO, the trucks subsidiary of Italy's Fiat automotive and industrial group, has reached agreement with its domestic unions on about 3,000 job cuts as part of a reorganisation which will include a £4,000m (S1,480m) three-year investment plan.

Speaking to journalists for the first time since his appointment as chief executive last December, Mr Giancarlo Boschetto said the redundancies were a key part of Iveco's "total restructuring" to face the downturn in European truck demand.

Iveco is forecasting a 10 to 12 per cent fall in the overall market this year and a 5 to 7 per cent reduction in 1992.

As a result, "the chances for profitability in Europe will be very poor" this year, he said.

However, investment plans remained on course, notably in Spain, where Iveco bought the loss-making Enasa group last year, despite the fact that Enasa would report a "heavy loss" for 1990.

Mr Boschetto did not indicate whether Enasa would return to the black this year. "Our objective is heavily to reduce those losses" in 1991, he said.

He confirmed that the Pt427bn (S387m) investment commitment made at the time of the Enasa purchase represented a minimum level. "If we find the right conditions, we will go beyond."

Current spending at Enasa included a Pt100m programme at the Valladolid plant, where new painting facilities being installed would allow the introduction of new models from

September, with full production by mid-1992. Iveco also planned to introduce unspecified new products in Madrid, he said.

Mr Boschetto was sceptical about wide-scale collaboration agreements between European truck producers.

However, he confirmed that discussions on specific ventures such as engines, gearboxes or cabs would probably accelerate.

Iveco's project to develop a new heavy diesel engine range with Nissan Diesel "was reaching the stage when the first prototypes would be ready," he said.

However, the two sides had not decided whether to move to full-scale production.

A Milan court has decided not to remove the sequestra-

tion order on a packet of shares in the continuing battle for control of Mondadori, the leading Italian media group.

Lifting the sequestration, as requested by Mr Silvio Berlusconi and his allies, would have represented a further severe blow to Mr Carlo De Benedetti's continuing *de facto* control of the group.

However, after receiving some backing from the Milan court, the chances are that the Berlusconi faction may now feel in a stronger position to demand a bigger influence over Mondadori's affairs from the court-appointed representatives who control the balance of power at the group.

However, the two sides had not decided whether to move to full-scale production.

A Milan court has decided not to remove the sequestra-

NEWS IN BRIEF

LVMH close to Lanson sale

LVMH, the French drinks and luxury goods group, is nearing the final stages of talks to sell Lanson, a champagne brand it recently bought, to Marne et Champagne, a large family-owned producer, writes William Dawkins in Paris.

An existing joint distribution venture, 80 per cent owned by Marne et Champagne and 20 per cent by Allied Lyons, the UK drinks group, is understood to be ready to pay about FF1.6bn (\$80m) for the Lanson brand and its stocks.

If the sale comes off, LVMH will recoup a large slice of the FF3.1bn it paid last December to buy Lanson and Pommery, its sister brand, from BSN, France's leading foods group. LVMH also took on FF1.6bn of the brands' debts in the deal.

OSSORY ESTATES PLC Interim Statement of the Unaudited Consolidated Results for the six months ended 31 December 1990

- Rental income and management fees of £4,241,000 (1989: £3,480,000).
- Profit on sale of investment properties of £3,998,000.
- Profit before taxation of £4,048,000 (1989: £5,583,000).
- Dividend per share maintained at 0.4p.

- When current projects are fully let, Group rental income on the present portfolio is expected to be running at an annual rate of approximately £11 million... The Directors believe that the Group's asset value has not been materially reduced since the end of the last financial year...

The Directors believe that the UK property market is likely to provide excellent opportunities over the next 12 months, and that Ossory will be in a position to take advantage of, and profit from them."

John Walker, Chairman

	Unaudited six months to 31 December 1990	Year to 30 June 1990
1990	£'000	£'000
Turnover	4,241	3,480
Rental income and management fees	15	31,779
Property trading	4,257	33,569
Profit before tax	4,048	6,583
Dividend per share	0.4p	0.4p
Copies of the Interim Statement are available from: The Secretary, Ossory Estates PLC, Heathcote House, 28 Sefton Road, London W1X 1AE.		

Nat-Ned, NMB link approved

By Richard Lapper

A LARGER than-expected majority of shareholders of the biggest Dutch insurer, Nationale-Nederlanden, and the country's third biggest bank, NMB Postbank, have voted to approve the link between the two companies.

NMB's institutional investors had criticised the deal as being unfair to them when terms were announced in November.

The 30 per cent deadline on Friday, 26 per cent of Nat-Ned shareholders deposited receipts (GDRs) for shares and 94 per cent of NMB shares had been tendered for exchange. A total of 86 per cent of the warrants

had been tendered for exchange.

Up to 20 per cent of NMB shareholders and a third of Nat-Ned shareholders had been expected to reject the offer.

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The NMB Postbank bad been tendered for exchange.

The minority of shareholders that have not yet offered their securities for exchange have until 3pm on April 5 to do so.

The shares of the new bank-to-insurance group, Internationale Nederlanden Groep, will be listed in Amsterdam today.

The group will also apply for listings in Antwerp, Brussels, Paris, Basle, Geneva and Zurich.

tor most critical of the deal, tendered its 10 per cent stake in Nat-Ned on Friday.

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The Japanese Ministry of Finance reported that net selling of US securities by Japanese investors last year amounted to \$16.1bn, compared with net purchases of \$26.5bn in 1989.

The ministry said that shrinking interest-rate differentials between US and Japanese securities last year discouraged the Japanese from investing in the US.

Also, Japanese investing institutions had less surplus money to invest abroad as a result of the Tokyo stock market slump and the high demand for capital by domestic industry.

However, some large institutions believed the stock market was being driven higher by fundamental issues, in particular the cut in Spanish Treasury bill rates and ICI's final results. They added that the broker had bid for stock to cover its exposure in the traded options market.

The Stock Exchange has noted that the FT-SE index was being driven higher by fundamental issues, in particular the cut in Spanish Treasury bill rates and ICI's final results. They added that the broker had bid for stock to cover its exposure in the traded options market.

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UK GILTS

Profits taken as attention switches

THE long-expected slippage in the gilt market happened last week. Prices at both long and short ends of the yield curve fell back as investors took profits and switched their attention to other bond markets in continental Europe with more clearly favourable long-term prospects.

After a long run of rising prices, the 9 per cent Treasury bond maturing in 2008 was quoted on Friday night at 92%, down more than 1 point on the week, to yield 9.27 per cent. At the short end of the curve, the 10 per cent bond maturing in 1994 was quoted at 99%, down about 1/2 a point. Its yield on Friday night was 10.26 per cent.

The market shrugged off the one obvious piece of good news for gilts — evidence from the Confederation of British Industry that pay settlements appeared to be moderating. Wage deals in manufacturing reported to the CBI so far this year average 8.3 per cent, as against 9 per cent in the final quarter of 1990.

Lower wage increases, providing they take effect across the whole of UK industry, should cut operating costs and make companies more competitive.

CANADIAN BONDS

Buoyant market enjoys surge of issues

CANADA'S bond markets have lately been enjoying the best of all worlds — falling interest rates, a strong currency and a higher yield than that in US securities, without much extra risk.

Ottawa and the provinces have responded with a surge of new issues this year. The federal government raised C\$6.6bn in the domestic bond market in January and February, up from C\$5.5bn in the same period last year. Provincial governments' borrowings reached C\$4bn, almost half the total for 1990.

The budget delivered by Mr Michael Wilson, finance minister, last Tuesday cheered the market further by proclaiming lower interest rates as a top policy priority. To achieve them, Mr Wilson aims to bring inflation down to a yearly 2 per cent by 1995, and has promised specific legislated limits on government spending which will be less porous than the US Gramm-Rudman targets.

"The structure is not in place for the Americans to beat their deficit problem, but it is for us to beat ours," Mr Wilson said in a post-budget interview.

One sign of Canada's attractiveness was a further 10-point narrowing in the spread between long-term US and Canadian bonds late last week.

If it weren't for the poor US market, we'd continue to see quite a good rally here," says a bond trader at Royal Bank of Canada.

Although Canadian interest rates have fallen markedly in the past eight months, they remain well above levels in the US. The spread ranges from 165 basis points on 10-year Treasury bonds to 350 points on three-month bills.

The short-term gap, in particular, is attracting foreign investors, helping the Canadian dollar to defy incessant predictions that it is about to weaken. The Canadian dollar was trading at close to 87 US cents at the end of last week.

The risks include renewed political uncertainty over Quebec's intentions, a surge in borrowing by the 10 provinces and disruptive ripples from the US market.

Provincial budget deficits are expected to soar this year as Ottawa trims its transfers, and the provinces' own tax revenues are hit by the recession. Ontario's new social-democratic government has bor-

tive, helping to sustain the reductions in inflation apparent over the past three months. All this, in theory, ought to be good news for gilt investors.

However, many market participants were unsettled by the 1/2 percentage point cut in base rates announced on Wednesday, following the reduction by the same amount two weeks earlier.

The easing in borrowing conditions, bringing base rates to 13 per cent, appeared logical on the grounds of helping to reduce the impact of the recession.

The cut had been widely anticipated, as reflected in the fall in prices for short-dated gilts after it was announced.

Even so, the rate reduction strengthened the feeling that the government might be preparing to "soften up" voters ahead of an early election, possibly in June. Such a state of affairs could have negative consequences for the gilt market.

It might lead to several new cuts in rates, beginning with another reduction around Budget day on March 19, that could trigger an over-rapid revival in gilt prices, further depressing market conditions.

An imminent election involves the possibility that whichever party wins will devalue sterling within the European exchange rate mechanism (ERM). That would

undermine investor confidence in gilts, on the assumption that once the escape route of devaluation is decided on, further steps in the same direction might be taken.

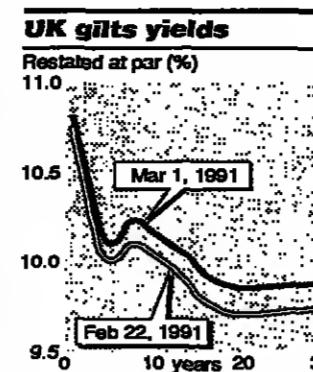
Leaving aside the considerations related to an early election, many in the gilt market believe the UK's inflation profile over the next eight months will be generally favourable.

With interest rates coming down to a likely 11 per cent by the end of the year, a rate of rise of retail prices of 4 per cent by December is a distinct possibility. That contrasts with the rate of 9 per cent in January.

However, the extent to which this anticipated shift in price movements will bring about lasting changes in underlying inflation, as measured by wage rises, remains to be seen.

Many economists are far from confident that the cuts in pay increases will be sustained or rapid enough to boost the competitive powers of UK industry, which could mean that demand has to be damped again next year by high interest rates to keep sterling stable within the ERM.

Peter Marsh



Source: Warburg Securities

NOW COMES the test. Victory in the Gulf was secured with unexpected brevity last week, but the uncertainty over the US economy may take longer to resolve.

For months, the impact of the Middle East crisis on the domestic situation — in terms of consumer demand, business confidence and so on — has muddled perceptions of where the US economy stands. The statistics have shown plainly enough that the recession has been deepening, but assessing the extent to which Gulf-related factors have contributed to this decline has been an unenviable, and largely impossible, task.

Admittedly, some of the effects of the Gulf crisis on business have been clear enough — the fear of terrorist attacks on airline traffic, for example. For these specific cases, last week's events should prompt a quick reversion to a "normal" pre-August state of affairs.

But trying to determine, for example, whether American consumers have deferred expenditure because they are worried about potential job losses, or because they have been glued to TV coverage of Gulf events, is more tricky. It is in this nebulous area of "business/consumer confidence" that the removal of the "war factor" will now prove most telling.

Unfortunately, this creates the sort of uncertainty that the bond market prefers to live without. If there is to be a surge in consumer confidence and associated lift in demand, then official predictions of short, shallow recession may yet be correct. But, in that case, the prospect of speedy interest-rate cuts dwindles. Worse, the inflationary spectre may even re-emerge.

But that needn't be the likely scenario? Just as the precise timing and the slowness in the economy was always questionable, it is not clear why decking the house with stars and stripes should prompt anyone to indulge in a spending spree.

As analysts at Kleinwort Benson comment: "The general view is that consumer confidence is bound to rise. The question is by how much and what effect this will have on economic activity ... To actually spend more money, consumers have to feel more than just patriotic and proud of their country. They also need to feel confident about employment prospects."

US MONEY MARKET RATES (%)					
Last Fri	1 week ago	4 mos	12 mos	Market High	Low
Fed Funds (targeted)	1.38	5.00	5.50	11.00	4.00
Three-month Treasury Bills	1.38	5.25	5.25	5.25	4.15
Three-month CD's	1.38	5.45	5.65	5.65	5.50
30-day Commercial Paper	1.38	5.45	5.65	5.65	5.25
90-day Commercial Paper	1.38	5.50	5.65	5.65	5.25

US BOND PRICES AND YIELDS (%)					
Last Fri	Open Chg	Chg ptd	Yield	1 week ago	4 week ago
State-of-Treasury	102.4	-1.3	7.97	7.75	7.75
30-year Treasury	102.4	-1.3	8.07	8.07	8.07
30-year Treasury	102.4	-1.3	8.08	8.08	8.08

Money supply: In the week ended February 25, M1 rose by \$1.2bn to \$22.7bn.

compounded by a mixed bag of statistics unleashed during the week. Neither the January durable goods order figures nor the February consumer confidence index were quite as grim as the pundits had expected. And although the leading indicators index slipped again in January, for the sixth month in a row, more attention was paid to the annualised growth in the Commerce Department's index of food items and industrial materials, rebounding inflation figures.

This week, then, all eyes will focus on the February employment report, due on Friday. Many analysts expect this to reaffirm that the economy has yet to bottom out. Partly due to heavy job losses in the car industry, non-farm payrolls are predicted to fall by some 100,000 to 120,000. Anything substantially above this figure might revive interest-rate hopes and give the bond market a lift.

Over in the junk bond markets, on the other hand, matters are a good deal more cheerful. Prices rallied sharply on thoughts that an economic revival might be on its way and Donaldson Lufkin Jenrette's Treasury-junk yield spread — which compares the returns on liquid high-yield bonds with those on 7-year Treasury notes — has plunged to less than 10 per cent, having topped 13 per cent in late 1990.

As ever, it seems, one person's loss is another's gain.

Nikki Tait

US MONEY AND CREDIT

The search for confidence begins

AMID THE euphoria, however, doubts are starting to surface whether the bond rally will last much longer. Mr Michael Mansfield, chief economist at ScotiaMcLeod, predicts that there are "some shocks to come".

Mr Mansfield is advising clients to lighten their portfolios once the long-term government of Canada yield falls below 9.75 per cent. It is now at 9.9 per cent. "Bond markets get too bullish at the bottom of cycles," he says, "and they can very rapidly change their mind."

If the finance minister has his wish, government of Canada bonds will become an extinct species within the next four years. The latest budget aims to bring the borrowing requirement down from C\$23.3bn in the fiscal year which ends on March 31 1991 to C\$21.6bn next year. By 1995, Ottawa expects to be a net redeemer.

Bernard Simon

This announcement appears as a matter of record only.

NEW ISSUE

1st March, 1991

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U.S.\$200,000,000

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with

Warrants

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Zurich Bank

Other International Banks

Other Financial Institutions

Other Non-Bank Financial Institutions

Other Securities Firms

Other Specialized Firms

Other Trust Companies

Other Units

INTERNATIONAL CAPITAL MARKETS

SYNDICATED LOANS

Scotland prepares for power sell-off

AS THE TWO English electricity generating companies move towards the climax of their privatisation, the process is now under way for the Scottish power companies.

The two generators, Scottish Power and Scottish Hydro-electric, are raising £260m in bank credits in preparation for their privatisation - and they are paying slightly more than their predecessors.

The largest, the £200m five-year credit for Scottish Power, being arranged by Samuel Montagu, will carry an interest margin of 45 basis points (0.45 per cent) over London interbank offered rates. The commitment fee on undrawn amounts is 22 basis points.

Charterhouse, merchant banking arm of Royal Bank of Scotland, is arranging a five-year credit of up to £150m for Scottish Hydro. Terms on this loan have not been disclosed but it is unlikely that the margin will deviate much more than about 3 basis points from the larger credit.

Montagu is seeking underwriting commitments of £50m, prior to a general syndication likely to start in two to three weeks. Because of the smaller size of its deal, Charterhouse will approach directly a small group of international banks for a "club" deal and will not seek an underwriting group.

The English power generators won margins of 37% to 40 basis points. The extra margin for their Scottish counterparts suggests a continued rise in the costs of bank finance for corporate borrowers over the past few months.

More evidence of these difficult conditions came in the decision by National Westminster to withdraw from syndication - or at least to delay indefinitely - a £120m credit for Mount Charlotte Hotels. However, where the terms of the loan, the borrower or the business-sector are popular, syndications can still do well. A \$260m credit for Norske Shell, Norwegian subsidiary of the Royal Dutch Shell Group, was raised to \$300m after success in syndication.

Stephen Fidler

INTERNATIONAL BONDS

Syndicate managers work hard to find a price level

THE MARKET for sterling mortgage-backed bonds has undergone a testing few months. The four new issues this year, totalling £780m, have battled to establish pricing levels in a nervous marketplace.

For syndicate managers,

each issue now requires a mixture of imaginative structuring, fine tuning in pricing and a hard slog in sales.

Serious mortgage arrears are also showing a rapid increase.

Issuers are quick to point out that the pool insurance policies or subordinated debt structures which support mortgage-backed issues make bond default a remote possibility.

Mortgage defaults in the UK housing market would have to

rise to catastrophic levels for bondholders to face losses.

However, there is a perception of increased risk among investors.

But perceived risk of default is not the only factor which has driven margins higher. There are fears that the fragile liquidity of the sector is in danger as important investors

have pulled back from the market.

Many companies which had previously been enthusiastic buyers of sterling mortgage-backed paper now find themselves with insufficient liquidity to take new issues. Syndicate managers estimate that between 15 per cent and 25 per cent of new issues were bought by corporate treasurers in 1989

and the first half of last year.

The liquidity squeeze on companies has been compounded by chastening experiences with other "liquidity management" instruments, such as commercial paper and variable rate notes (VRNs).

Even those treasurers with excess liquidity are loath to commit funds to other non-current instruments.

"Companies which lost money in Poly Peck commercial paper and are locked into illiquid VRNs are unlikely to buy mortgage-backed securities," commented one syndicate manager.

To cap it all, the Bank of England announced in January that UK banks would have to double the amount of capital they set aside against holdings of mortgage-backed paper from January 1993, in line with the European Commission Solvency Ratios directive.

The move should not be, in itself, very damaging to the sector. At current margins banks might regard mortgage-backed paper as offering a reasonable return on capital, even where 8 per cent capital has to be set aside against holdings.

However, the announcement raised doubts over the future participation of another group of investors. The sterling mortgage-backed market had never been a highly liquid sector, and investors are now anxious about the its future liquidity.

Higher margins reflect an illiquidity premium.

This underlines that liquidity is often a function of expectations. Loose parallels can be drawn with the collapse of the

real estate market.

Issuers have also included

perpetual floating-rate note market in 1987, following indications that bank buyers of the paper would have to deduct their holdings from their capital base.

There is no reason to believe that the sterling mortgage-backed sector will suffer the same fate, not least because the paper is of fixed maturity and senior debt status.

Recent issues have proved that paper can still be sold, at the right price.

Multiple-tier structures, such as the £230m three-tranche issue for CMS No 7 launched by Warburg Securities in January, attempt to target specific pockets of demand.

The smaller life bonds have the most potential buyers and the first tranche of CMS No 7 had an average life of just 1.06 years. However, longer-dated instruments can be sold to investors who believe that current margins represent a never-to-be-repeated opportunity.

Issuers have also included

step-up features, whereby the margin over London interbank rates paid on bonds increases when the EC legislation comes into force. The three-tier CMS No 7 issue, CMS No 8 launched by Goldman Sachs, and PIMES No 6 via Salomon Brothers have all included features of this type.

For the centralised mortgage lenders themselves, the state of the market poses problems. They rely on being able to securitise the mortgages they write, so as to maintain a small balance sheet.

It is not only the specialist centralised lenders which are under pressure to securitise their mortgage portfolios. A number of mainstream European banks such as Banque Nationale de Paris, which bought Chemical Bank's UK mortgage business in 1989, are keen to securitise some of their UK mortgages, freeing valuable capital for other purposes.

Simon London

Nomura US arm sets up joint venture

By Patrick Harverson in New York

NOMURA Securities International, the New York arm of the Japanese broker, says it has set up a joint venture with a specialist US company to trade proprietary capital in the international currencies and commodity and financial futures markets.

Tudor/Nomura Global Trading Partners is a 50/50 venture between Nomura and Tudor Investment, the US commodity trader which manages about \$60m of funds. It will have an initial capitalisation of \$60m, mostly provided by Nomura, and will concentrate at first on trading interest rate and stock index derivatives, currencies, energy futures and metals futures.

The Nomura/Tudor joint venture is the latest attempt by Japanese securities houses to acquire the complex high-technology asset management techniques employed so effectively in international markets by their US competitors.

Although conservative and risk-averse in their approach to securities trading, the Japanese have been increasingly eager to break into derivative markets where returns on capital can be far higher than in underlying equity and bond markets.

Nomura has a history of joint ventures with US partners. In recent years it has linked with Wasserstein & Perella, the mergers and acquisitions concern, and with Babcock & Brown in the leveraged leasing business.

EUROMARKET TURNOVER (\$m)

Primary Market	Strights	Cross	FIR	Other
USS	1,952.0	305.0	16,592.9	
Per	1,952.0	305.0	16,592.9	
Other	4,850.0	0.0	11,471.7	9,651.3
Prev	5,485.3	0.0	77.2	8,347.1
Secondary Market				
USS	22,779.3	105.7	8,981.5	9,144.2
Per	22,779.3	105.7	8,981.5	9,144.2
Other	53,398.4	1,340.0	5,256.3	86,633.5
Prev	40,644.7	1,040.5	5,633.1	95,583.2
Week to February 28 1991				
Source: AIBD				

THE WORLD'S FASTEST
GROWING ECONOMY.
AND THE WORLD'S FASTEST
GROWING AIRLINE.
NO WONDER THE WORLD
BANK/IMF HAS CHOSEN
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100% 150%

WORLD STOCK MARKETS

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FT MANAGED FUNDS SERVICE

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MONEY MARKETS

The trend is down

A DOWNWARD trend in European interest rates appears to have been established. The German Bundesbank raised official interest rates at the end of January, but this did not have the disruptive impact on the European Monetary System that might have been feared.

UK clearing bank base lending rate 13 per cent from February 27, 1991

The Bank of England has endorsed two cuts in UK bank base rates since the German move and sterling is only slightly lower against the D-Mark than in late January.

The French authorities would like to reduce rates and are keen to point out the steady performance of the franc since German rates were increased. Mr Pierre Bergégo, French finance minister, said last week that money market indications show a growing leeway for France to cut rates, but the

problem as far as Paris is concerned is the strength of the Spanish peseta.

Britain needed a small cut in the Bank of Spain's key money market intervention rate on February 13 before a 1/4 point reduction in base rates could be risked, but last week's cut in base rates was achieved without any help from Madrid, after sterling had been replaced by the French franc as the weakest member of the EMS exchange rate mechanism.

France regards strains within the EMS as the result of an over-strong peseta at the top rather than a weak franc, but may require Madrid to ease if French rates are to cut.

Yields fell at last week's tender for Spanish Treasury paper, leading to a decline in wholesale interest rates, but it remains to be seen whether the Bank of Spain will ease its monetary stance again.

The Bank of Italy may also consider lower rates, after intervening to sell the strong lira at two consecutive Milan fixings last week.

C IN NEW YORK

Mar. 1 Close Previous Close
1.5000 1.4964 1.4964 1.4930
1 month 1.4911 1.4911 1.4911 1.4911
3 months 2.68 2.68 2.68 2.6760
12 months 7.73 7.73 7.73 7.7700

Forward premiums and discounts apply to the US dollar

STERLING INDEX

Mar. 1 Previous
8.30 8.30 8.30 8.30
9.00 9.18 9.18 9.18
11.00 9.37 9.37 9.37
12.00 9.57 9.57 9.57
2.00 9.10 9.10 9.10
3.00 9.27 9.27 9.27
4.00 9.37 9.37 9.37

Forward premiums and discounts apply to the US dollar

CURRENCY RATES

Mar. 1 Bank Special Exchange
% Change
U.S. Dollars 6.24/048 6.20/150
Canadian Dollar 1.32/052 1.32/052
Australian Dollar 1.42/052 1.42/052
Belgian Franc 44.16/4 42.22/49
Danish Krone 6.12/052 6.12/052
D-Mark 7.73/5 7.73/5 7.73/5
Dutch Guilder 2.43/152 2.31/111
French Franc 4.63/152 4.58/152
Italian Lira 10.12/151 10.08/151
Japanese Yen 10.50 10.50 10.50
Malaysian Ringgit 1.73/151 1.73/151
Swiss Franc 1.12/052 1.12/052
Swedish Krona 1.10/052 1.10/052
Sri Lankan Rupee 1.77/052 1.77/052
Irish Punt 0.76/043 0.76/043

* Forward Premiums and discounts apply to the US dollar

CHICAGO

U.S. TREASURY BONDS (CMT) %
\$100,000 Bonds of 1994%
Close High Low Prev.
Mar. 1 93.86 93.90 93.85 93.85
Apr. 1 93.86 93.90 93.85 93.85
May 1 93.86 93.90 93.85 93.85
Jun. 1 93.86 93.90 93.85 93.85
Jul. 1 93.86 93.90 93.85 93.85
Aug. 1 93.86 93.90 93.85 93.85
Sep. 1 93.86 93.90 93.85 93.85
Oct. 1 93.86 93.90 93.85 93.85
Nov. 1 93.86 93.90 93.85 93.85
Dec. 1 93.86 93.90 93.85 93.85
Jan. 1 93.86 93.90 93.85 93.85
Feb. 1 93.86 93.90 93.85 93.85
Mar. 1 93.86 93.90 93.85 93.85

U.S. TREASURY BILLS (CMT)
\$100,000 Bonds of 1994%
Close High Low Prev.
Mar. 1 93.86 93.90 93.85 93.85
Apr. 1 93.86 93.90 93.85 93.85
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Nov. 1 93.86 93.90 93.85 93.85
Dec. 1 93.86 93.90 93.85 93.85
Jan. 1 93.86 93.90 93.85 93.85
Feb. 1 93.86 93.90 93.85 93.85
Mar. 1 93.86 93.90 93.85 93.85

CURRENCIES

Mar. 1 Close High Low Prev.
1.5000 1.4964 1.4964 1.4930
1 month 1.4911 1.4911 1.4911 1.4911
3 months 2.68 2.68 2.68 2.6760
12 months 7.73 7.73 7.73 7.7700

Forward premiums and discounts apply to the US dollar

OTHER CURRENCIES

Mar. 1 Close High Low Prev.
1.5000 1.4964 1.4964 1.4930
1 month 1.4911 1.4911 1.4911 1.4911
3 months 2.68 2.68 2.68 2.6760
12 months 7.73 7.73 7.73 7.7700

Forward premiums and discounts apply to the US dollar

FT LONDON INTERBANK FIXING

(11.00 a.m. Mar. 1) 3 months US dollars
Mid 64 offer 64 Mid 64 offer 64

The following rates are the arithmetic mean rates for the seven-day on-settlement, of the bid and offered rates for 11,000 units quoted in the market. The reference bank is 11,000,000, each working day. The banks are National Westminster Bank, Bank of Tokyo, Deutsche Bank, Banque National de Paris and Morgan Guaranty Trust.

* Setting rate

All SDR rates are for Feb. 26

MONEY RATES

Mar. 1 Treasury Bills and Bonds

(4pm) Treasury Bills and Bonds

One month 5.62 7.40
Two months 6.17 7.40
Three months 6.29 7.40
Six months 6.39 7.40
One year 6.50 7.40
Two years 7.18 7.40

Mar. 1 Treasury Bills and Bonds

Overnight 8.90-9.00 8.95-9.00
One Month 9.80-9.95 9.80-9.95
Two Month 9.90-9.95 9.90-9.95
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One Year 9.90-9.95 9.90-9.95

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NEW YORK STOCK EXCHANGE COMPOSITE PRICES

• 4:00 pm prices March 1
